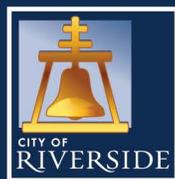


- IN BRIEF -

# ANNUAL BUDGET

FISCAL YEAR  
2020 - 2021



# BUDGET MESSAGE

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No time in recent history is analogous to the public health, social justice, and economic challenges the first six months of 2020 embody – presenting challenges and opportunities in the years ahead. The intensity of focused efforts to “bend the curve” of COVID-19 necessarily changed the normal, high-engagement budget process. Thus, this budget message is not typical because of many convergent factors that have placed great stress on the fiscal health of California cities, including the City of Riverside. The economic impact felt throughout the national, state and local economies due to the COVID-19 pandemic is unprecedented. This is compounded by the preexisting financial strain on local governments across California and the nation due to unfunded pension obligations. A significant number of residents are unemployed or furloughed due to temporary or permanent business closures. While some industries are experiencing increases in demand, a significant number of businesses are struggling financially due to the COVID-19 pandemic impacts. For example, some businesses are required to close by Order, some business are limited by an Order (e.g. curbside pick-up only, conducting business outside only, restricted inside occupancy, etc.) and yet other businesses are open for business but are unsuccessful regaining their customer base. All of this results in impacts to City of Riverside revenues and expenditures.

Due to the COVID-19 pandemic, the usual two-year budget process was replaced with a single year, Emergency Budget process for FY 2020/21, which truncated the budget engagement process. Federal, State, County and local orders have also impacted normal operations, including, but not limited to the following: the March 19, 2020, Governor’s Stay at Home Order that directed agencies to hold public meetings only when essential; the FY 2020/21 Emergency Budget process that resulted in a presentation and discussion only at City Council given public health concerns; and the available period of time to prepare for a budget was truncated with frequently changing conditions (e.g. stay-at-home order, reopening, reversing course, etc.).

The FY 2019/20 budget became the basis of the FY 2020/21 Emergency Budget, using the same budget information and allowing the City the opportunity to use the FY 2019/20 budget details, as recently presented and discussed through the usual public budget meeting process, to be duplicated for the FY 2021/22 Emergency Budget. The FY 2020/21 Emergency Budget is a single-year plan that includes quarterly intracycle budget adjustments and updates as revenue data becomes more readily available and predictable to estimate. The updates are expected to include Board, Commission, and Committee discussions before providing budget update recommendations to the City Council for its consideration.

We look forward to preparing for a Priority Based Budget in the next fiscal year that is data-driven, priority-defined, sustainable, resilient and one that involves robust community engagement.

The actions manifested in this Emergency Budget, as well as those that will be considered in the coming months, will allow the City to provide core essential services while being responsive to the economic, environmental, and social needs of Riverside.



Al Zelinka  
City Manager  
City of Riverside

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# BUDGET OVERVIEW

## CITYWIDE EMERGENCY BUDGET FISCAL YEAR 2020-2021

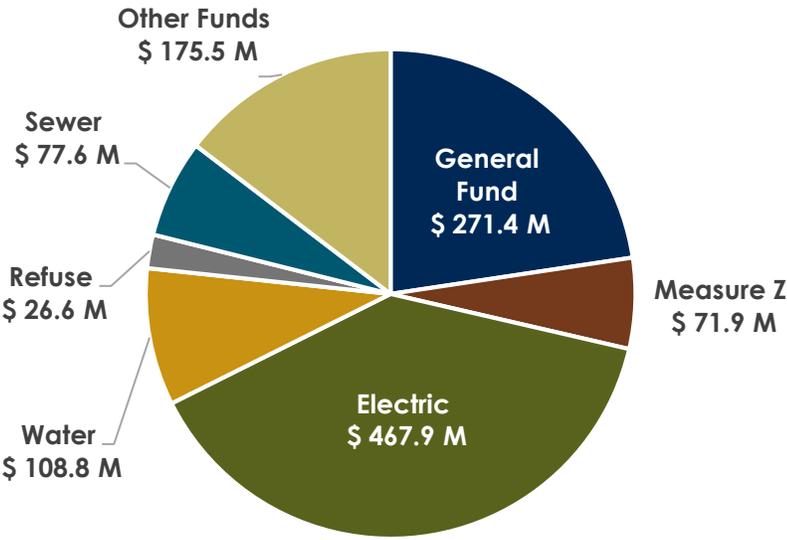
ADOPTED JUNE 16, 2020

Operating Revenue	\$958,657,562
Debt Transfers In	29,638,200
Operating Transfers In	98,064,803
<b>Total Incoming Resources</b>	<b>\$1,086,360,565</b>

Operating Expenditures	\$961,826,058
Debt Transfers Out	29,638,200
Operating Transfers Out	98,064,803
<b>Subtotal</b>	<b>\$1,089,629,061</b>

Capital Improvement Plan	\$110,063,415
<b>Total Outgoing Resources</b>	<b>\$1,199,692,476</b>

<b>Total City Personnel</b> Full-time Equivalents (FTE)	<b>2,549.65</b>
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Citywide Expenditure Budget: **\$1.2 Billion**

## CITY DEMOGRAPHICS

**12<sup>th</sup>**  
Largest City in California

**331,360**  
Estimated Population (2019)

**13.6%**  
Unemployment Rate (May 2020)

**\$445,000**  
Median Single Family Home Value (June 2020)

**\$64,807**  
Median Household Income (2020)

**32.1**  
Median Age (2020)

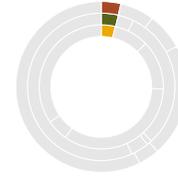
City Demographic Sources: ESRI; Inland Valleys Association of Realtors; Employment Development Department Data (EDD)

# CITY PROGRAMS



## Community and Economic Development

Encourages growth and innovation in the City by providing residential and commercial development services and support, administering grants supportive of the City's residents, businesses, and overall economic growth. Includes affordable housing and homeless solutions.

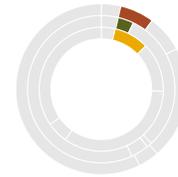


Expenditures: **\$39.2M**  
 Revenue: **\$39.4M**  
 Personnel: **92.5 FTE**



## Culture and Recreation

Programs and services catering to the City's residents and visitors, including Parks and Recreation, Library, and Museum, as well as the Convention Center and other city-owned entertainment venues such as the Fox and Box Theaters.



Expenditures: **\$68.5M**  
 Revenue: **\$36.3M**  
 Personnel: **232.35 FTE**



## General Government

City leadership, personnel and financial services, technology, and the maintenance of City properties are imperative to the success of outward-facing programs and services, while ensuring good governance, community involvement, and transparency in the administration of the City.



Expenditures: **\$74.1M**  
 Revenue: **\$327.4M**  
 Personnel: **326.80 FTE**



## Public Safety

Emergency services provided by the Police and Fire Departments, as well as safety and prevention programs such as code compliance, crossing guard services, and animal control.



Expenditures: **\$227.8M**  
 Revenue: **\$12.0M**  
 Personnel: **873.00 FTE**



## Public Works and Neighborhoods

Maintenance of the City's streets, sidewalks, landscaping, and other public infrastructure; neighborhood aesthetics; management of numerous capital improvement projects funded by state and federal funds. Includes assessment districts.

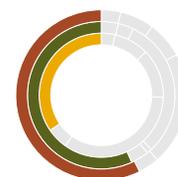


Expenditures: **\$42.1M**  
 Revenue: **\$41.5M**  
 Personnel: **143.00 FTE**



## Utility and Transportation Services

Electric, water, sewer, and refuse services are provided to City residents and businesses; capital projects are a large component of utility services as the City works to ensure a healthy utilities infrastructure and prevent service interruptions. Transportation services include Airport, Special Transit, and Parking.



Expenditures: **\$608.3M**  
 Revenue: **\$600.0M**  
 Personnel: **882.00 FTE**

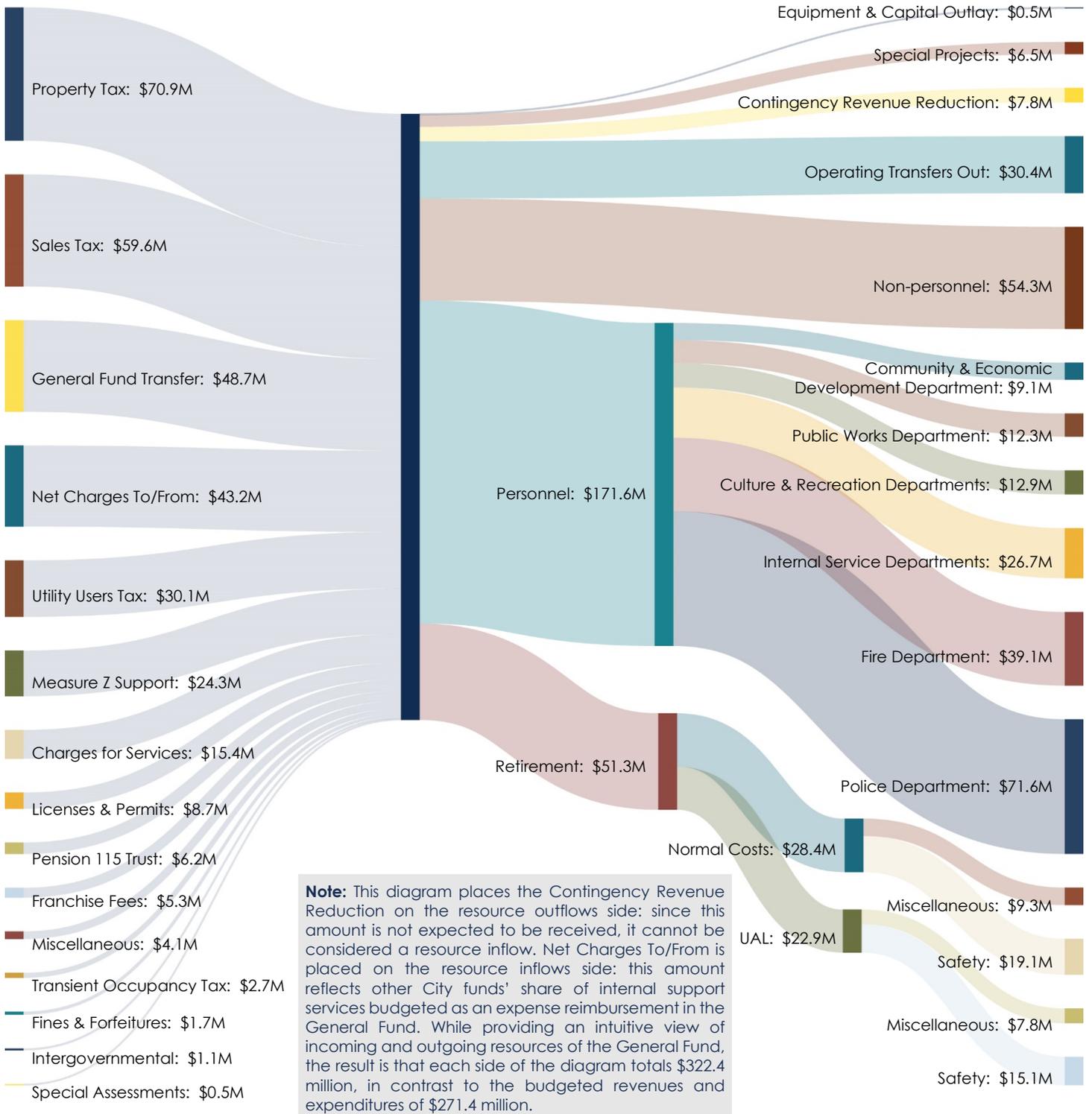
Amounts exclude debt transfers in/out

# GENERAL FUND

The adopted FY 2020/21 General Fund budget totals \$271.4 million. In response to the COVID-19 emergency, revenue estimates have been reduced by 10% and several balancing measures were implemented, including maintaining the Measure Z support level, allocating the unspent Measure Z contingency funds to backfill General Fund revenue shortfalls, and using Pension Obligation Bond and Pension 115 Trust savings to pay a portion of the City's unfunded accrued liability (UAL).

## Resource Inflows

## Resource Outflows



# ENTERPRISE FUNDS

The City of Riverside provides **electric, wastewater/sewer, refuse, and water** to Riverside residents and some surrounding communities. Fees collected for the services support ongoing operations and the maintenance and expansion of related infrastructure. **Special Transit** services are provided to the City's senior and disabled populations with funds provided by the Riverside County Transportation Commission (RCTC). The **Convention Center** and **Entertainment** funds are supported by revenues generated at their respective venues and subsidized by the General Fund. The following displays the individual operational, capital, and debt FY 2020/21 budget adopted for the City's major enterprise funds, as well as special program budgets, if any.

## ELECTRIC



Operations: \$367.2M  
Debt: \$44.3M  
Capital Projects: \$41.7M  
Public Benefit Programs: \$14.7M

## WATER



Operations: \$57.7M  
Debt: \$18.9M  
Capital Projects: \$30.6M  
Water Conservation Programs: \$1.6M

## REFUSE



Operations: \$26.5M  
Debt: \$0.1M

## WASTEWATER



Operations: \$38.3M  
Debt: \$26.0M  
Capital Projects: \$14.0M

## TRANSIT



Operations: \$5.2M

## CONVENTION CENTER



Operations: \$12.5M  
Debt: \$3.45M

## ENTERTAINMENT



Operations: \$7.8M  
Debt: \$3.29M

# CAPITAL PROJECTS

The City prepares a five-year Capital Improvement Plan for significant infrastructure, maintenance, and acquisition projects. The five-year outlook allows the City to plan and allocate funding to projects spanning multiple years. Funding sources include ratepayer funds, bond funds, grants, tax pass-through (e.g. State Gas Tax), and more.

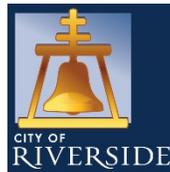
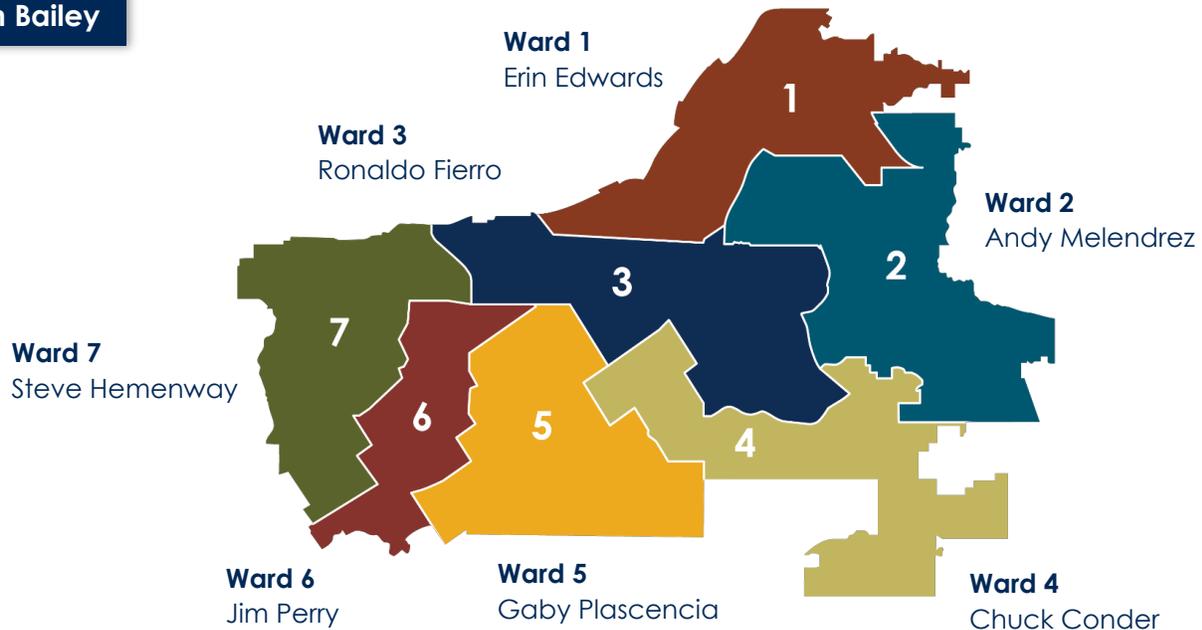
Funding Sources	
Electric Utility	\$41,663,797
Water Utility	\$30,616,405
Transportation Funds	\$14,969,492
Measure Z Capital	\$7,237,955
Sewer	\$14,000,000
Other	\$1,575,766
<b>Total Funding Sources</b>	<b>\$110,063,415</b>

Funding Uses	
Airport	\$104,225
Electric	\$41,663,797
Innovation and Technology	\$2,909,496
Municipal Buildings and Facilities	\$1,000,000
Parks, Recreation, and Community Services	\$325,000
Railroad	\$772,700
Sewer	\$14,000,000
Storm Drain	\$650,000
Transportation	\$18,021,792
Water	\$30,616,405
<b>Total Funding Uses</b>	<b>\$110,063,415</b>



# City of Riverside Mayor and City Council

**Mayor**  
**William Bailey**



## EXPLORE

the City's budget online at  
[RiversideCA.gov/finance/budget.asp](https://RiversideCA.gov/finance/budget.asp)

Connect with us: @CityofRiverside



**City of Riverside, California**

3900 Main Street  
Riverside, CA 92522  
[RiversideCA.gov](https://RiversideCA.gov)