

City of Riverside

RIVERSIDE ACTION PLAN

TABLE OF CONTENTS

Introduction.....	1
Action Plan Scope.....	1
Using the Plan.....	1
Updating the Plan	1
Implementation Actions.....	3
Key Performance Indicators.....	30
Summary of Quantified Objectives.....	33

INTRODUCTION

The Action Plan allows the City of Riverside to implement the Policies and Programs contained in the 2021 Housing, Public Safety Element and Environmental Justice Policies and Actions. It provides City Staff and community stakeholders with a comprehensive list of actions while identifying the responsible group and timeframe. It enables the City to effectively identify, monitor, and implement action steps to meet its housing goals and guide public and private development.

ACTION PLAN SCOPE

The intent of the Action Plan is to encompass all elements of the City’s General Plan. This Action Plan will be expanded as the General Plan’s elements are amended or adopted. To this end, this Action Plan should coincide with major City programs such as annual updates to the Capital Improvement Program. The City should utilize and regularly update the Action Plan to reflect the most up-to-date implementation actions and priorities.

USING THE PLAN

The Riverside Action Plan (the Plan) is a working document that is regularly used by the City Council, City Staff, Planning Commission, and other boards and commissions to assess the progress being made on the General Plan implementation

The Plan provides a guide for Department workplans so that the Policies are implemented. The Actions identified will be updated and modified as progress in implementation is made. This helps ensure future efforts and decisions are in line with the City’s General Plan.

UPDATING THE PLAN

The Plan is not a static document. If community priorities change, or new issues arise which are beyond the current scope, the Plan should be revised and updated accordingly. As part of the City’s Annual Progress Report to the State, City staff should review the Plan and update by removing those Actions completed or adding additional Actions per City Council direction. Monitoring the Plan will allow the City to measure performance and monitor necessary changes.

Staff review of the Plan should also coincide with the City’s budget and Capital Improvement Program. Recommendations or changes relating to capital improvements, or other programs, can be considered as part of budget cycles, based on City Council feedback. Regular updates ensure that the Plan remains relevant to community needs and aspirations.

The Action Plan’s organization reflects the structure of the updated Elements and Actions are grouped with the respective general Policy and/or Program. The table identifies the following for each action item:

ACTION NUMBER

This column organizes the action item by a number under its overarching policy.

ACTION

This column identifies the action item to be implemented.

ASSOCIATED PROGRAMS (IF APPLICABLE)

This column identifies the Programs associated with the action when applicable. While most actions are associated with a Program, some actions are guided by only the City’s Guiding Principles and Policies.

CITY LEAD

This column identifies the City Department or Division that will be leading the implementation of action item.

SUPPORT

This column identifies municipal agencies, civic organizations, government bodies, private entities, or other associations which may assist in implementing the identified action strategy.

TIMEFRAME

This column identifies the expected timeframe for when the action item will be implemented, grouped into the following:

- Ongoing – actions that have begun, including projects that are currently under construction, or actions the City currently does that should be continued.
- Short-Term (6-12 months) – actions that may have an immediate impact on the community, may be more easily completed, or may be necessary actions for long-term projects to begin.
- Medium-Term (12-36 months) – actions that have secondary priority or require other projects be completed before they can be started.
- Long-Term (36+ months) – actions that have lower priority or are highly complex that may require significant funding or coordination with partner agencies.

RELATIONSHIP TO AFFH MEANINGFUL ACTIONS



Specific actions are tailored to address factors that contribute to fair housing issues as identified in Table AFFH-8 (Fair Housing Issues and Contributing Factors) of Housing Element Technical Background Report 6 - Affirmatively Furthering Fair Housing (AFFH). The Implementation Actions table includes icons to identify the Fair Housing factor or factors that specific actions are intended to address, and are symbolized as follows:


-  **Fair Housing Services Outreach and Enforcement**
-  **Housing Mobility**
-  **Place-Based Strategies to Encourage Community Revitalization**
-  **New Housing Choices in Areas of High Opportunity**
-  **Housing for Persons with Disabilities**
-  **Protecting Existing Residents from Displacement**
-  **Community Health Strategies**
-  **Environmental Equity Strategies**


KEY PERFORMANCE INDICATORS




This section also presents a list of key performance indicators to help track the success of programs. The table identifies what specifically the City needs to monitor along with the desired trends and targets.




IMPLEMENTATION ACTIONS




No.	Action	Associated Programs	City Lead	Support	Timeframe
HOUSING ELEMENT					
POLICY HE-1 AFFORDABLE HOUSING: PRESERVE AND INCREASE AFFORDABLE HOUSING OPTIONS, INCLUDING SUBSIDIZED AND NON-SUBSIDIZED AFFORDABLE UNITS FOR LOWER-INCOME AND ENVIRONMENTAL JUSTICE COMMUNITIES, SPECIAL NEEDS, AND UNDER-SERVED POPULATIONS WITH A PARTICULAR EMPHASIS ON BUILDING COMMUNITY WEALTH.					
HE-1.1	Prepare an Inclusionary Housing Program to facilitate the integration of affordable housing units throughout the City's housing supply. If warranted, pilot this program in High and Highest Resource census tracts based on TCAC Opportunity Mapping tool. 	Program HE-1-2	Housing Authority	Planning Division	Short-Term
HE-1.2	Update the City's Density Bonus Ordinance to encourage and incentivize development of affordable (including extremely low income), and senior and special needs housing, both for sale and for rent, consistent with state Density Bonus legislation.	Program HE-5-4	Planning Division		Short-Term
HE-1.3	Continue to issue two RFPs annually for new voucher projects to facilitate the relationship between developers and the County of Riverside Housing Authority project-based Section 8 voucher programs and other resources to further develop affordable housing (including extremely low-income and special needs housing) in the City. 	Program HE-1-8	Housing Authority	Planning Division Development Community Riverside County	Ongoing
HE-1.4	Develop a streamlined process to assist homeowners and rental property owners to rehabilitate residential properties.	Program HE-1-3	Housing Authority	Planning Division	Short-Term


No.	Action	Associated Programs	City Lead	Support	Timeframe
HE-1.5	<p>Develop and implement a plan to seek additional funding for the City's Housing Rehabilitation Program for lower-income owners to encourage further homeowner investment, address issues of overcrowding, and ensure housing stability. Where possible, target this program to census tracts with overcrowded conditions in over 20% of households.</p> 	<p>Program HE-1-3 Program HE-1-5 Program HE-1-13</p>	Housing Authority	Planning Division	Short-Term
HE-1.6	Continually facilitate the relationship between affordable housing providers, market-rate housing providers, and community-based organizations as needed to build a network and partnerships that will help increase affordable housing in the City including sites identified in the City's Housing First Plan that support options for ownership that could include support for community land trusts and neighborhood real estate investment trusts.	<p>Program HE-1-3 Program HE-1-5</p>	Housing Authority	<p>Planning Division Affordable Housing Providers Community-Based Organizations</p>	Ongoing
HE-1.7	On a yearly basis, provide the City Council with an update on the ongoing mobile home park rent stabilization program.	Program HE-1-9	Housing Authority		Ongoing
HE-1.8	Monitor the Riverside County foreclosure prevention services and, if resumed, support the Mortgage Credit Certificate.	<p>Program HE-1-6 Program HE-1-7</p>	Housing Authority	Riverside County	Ongoing
HE-1.9	<p>Develop a program to monitor and preserve at-risk affordable rental units to minimize conversion to market rate, including:</p> <ul style="list-style-type: none"> • Annual monitoring of the at-risk status of projects; • Enforcement of three-year, one-year, and six-month noticing requirements for property owners that intend to opt out of affordability restrictions; • Coordination with interested nonprofits with the capacity to acquire/manage at-risk projects within six months of the first notice of intent to convert; and • Assistance for displaced tenants to access other resources available 	Program HE-1-10	Housing Authority		Short-Term



No.	Action	Associated Programs	City Lead	Support	Timeframe
HE-1.10	On a quarterly basis, monitor funding sources to support extremely low-income housing and allocate funds and promote programs to developers.	Program HE-1-11	Housing Authority		Ongoing
POLICY HE-2 HOMELESSNESS: EXPAND HOUSING AND SERVICES THAT EFFECTIVELY ADDRESS THE NEEDS OF THE CITY'S HOMELESS POPULATION.					
HE-2.1	Develop a permanent supportive service program for non-profit providers that continues and supports the rapid rehousing program, provides shelter, and offers support services to the homeless consistent with the Housing First Plan.	Program HE-2-1 Program HE-2-2 Program HE-2-3 Program HE-5-6	Office of Homeless Solutions	Housing Authority	Mid-Term
HE-2.2	Continue to partner with the Riverside County Continuum of Care in preparing and implementing recommendations and best practices to end cycles of homelessness; providing emergency shelter, transitional and permanent supportive housing, and humane and adaptable supportive services and continue to integrate supportive housing in affordable housing developments.	Program HE-2-2 Program HE-2-4	Office of Homeless Solutions	Housing Authority Riverside County	Ongoing
HE-2.3	<p>Prepare a Zoning Code update or series of updates to:</p> <ul style="list-style-type: none"> Facilitate development of emergency shelters (including parking requirements per AB 139), transitional housing, permanent supportive housing, residential care facilities, and community care facilities throughout the City, especially in High and Highest Resource census tracts as identified by the TCAC Opportunity Mapping Tool; Allow low-barrier navigation centers as a by-right use in mixed-use and non-residential zones that permit housing; Update zoning provisions for emergency shelters to comply with SB-2; and Review and develop mitigating strategies to eliminate barriers for large group homes in restrictive Zoning districts (RA-5 and RC) 	Program HE-5-3 Program HE-5-6 Program HE-5-7 Program HE-5-8	Planning Division	Housing Authority Office of Homeless Solutions	Short-Term



No.	Action	Associated Programs	City Lead	Support	Timeframe
HE-2.4	Continue to collaborate with surrounding cities, counties, and other agencies through quarterly Western Riverside County Homeless Task Force meetings and monthly Riverside County Continuum of Care meetings to develop an ongoing multi-agency dialogue and agreement on providing emergency shelters, permanent supportive housing, and affordable housing and services.	Program HE-2-1	Office of Homeless Solutions	Housing Authority Western Riverside County Homeless Task Force Riverside County Continuum of Care	Ongoing
HE-2.5	Develop an outreach program, together with shelter and service providers, that includes homeless and lived experience/formerly homeless participants to provide information on available programs to all that need services.	Program HE-2-4 Program HE-5-6	Office of Homeless Solutions	Housing Authority Shelter Providers	Ongoing
POLICY HE-3 FAIR HOUSING: PROMOTE SAFE, HEALTHY, AND ATTAINABLE HOUSING OPPORTUNITIES FOR ALL PEOPLE REGARDLESS OF THEIR SPECIAL CHARACTERISTICS AS PROTECTED UNDER STATE AND FEDERAL FAIR HOUSING LAWS.					
HE-3.1	Adopt a City-wide policy that prohibits discrimination in the sale or rental of housing regarding characteristics protected under State and Federal fair housing laws. 	Program HE-3-1	Housing Authority		Short-Term
HE-3.2	Adopt a City-wide policy that supports continued collaboration and participation with fair housing service provider(s) that increases fair housing opportunities across the City. Ensure efforts are tailored to maximize efficacy in areas of racially and ethnically concentrated poverty. 	Program HE-3-2	Housing Authority		Short-Term
HE-3.3	Adopt a City-wide policy that encourages the development or adaptation of residential units and communities accessible to people with physical and sensory disabilities. 	Program HE-5-6 Program HE-3-3	Housing Authority		Short-Term




No.	Action	Associated Programs	City Lead	Support	Timeframe
HE-3.4	Adopt a City-wide policy prioritizing wastewater and water services for affordable housing development applications in the event of service rationing. 	Program HE-1-12	Riverside Public Utilities	Public Works Department	Mid-Term
HE-3.5	Study the need for a City-wide Universal Design and Visitability Policy. 	Program HE-3-4	Building & Safety Division		Mid-Term
HE-3.6	Develop an outreach program for homeowners and renters regarding their rights, financing options, available assistance, and protection in purchasing, renting, or modifying a housing unit.	Program HE-1-3 Program HE-1-5 Program HE-3-2	Housing Authority		Mid-Term
HE-3.7	Prepare a Zoning Code update to address the requirements of the Employee Housing Act and Health and Safety Code sections 17.021.5 and 17021.6.	Program HE-5-4	Planning Division		Short-term
<p>POLICY HE-4 THRIVING NEIGHBORHOODS: FACILITATE AND ENCOURAGE A VARIETY OF NEW HOUSING TYPES, INCLUDING BOTH SINGLE- AND MULTI-FAMILY AND MISSING MIDDLE HOUSING, AND THE NECESSARY PUBLIC AMENITIES TO SUPPORT A SENSE OF COMMUNITY THAT RESULTS IN EQUITABLE AND SUSTAINABLE NEIGHBORHOODS.</p>					
HE-4.1	Prepare urban design standards that promote the integration of private development and public space and create safe, healthy, complete neighborhoods with quality housing development, services and commercial uses, schools, transit, parks, childcare, and other needs. Explore means to incentivize enhanced public realm improvements and quality design in chronically underinvested neighborhoods and lower-scoring census tracts on TCAC Opportunity Maps. 	Program HE-4-6 Program HE-5-2 Program HE-5-4	Planning Division		Mid-Term; Ongoing
HE-4.2	Prepare a Zoning Code update that encourages and incentivizes building the maximum number of homes allowed by the Zoning to create a critical mass of residents to support local businesses, community services, and public transit.	Program HE-5-1 Program HE-5-2	Planning Division		Mid-Term


No.	Action	Associated Programs	City Lead	Support	Timeframe
HE-4.3	Continue the Small Sparks neighborhood and Neighbor Fest! Programs.	Program HE-4-2 Program HE-4-3 Program HE-4-4	Neighborhood Engagement Division		Ongoing
POLICY HE-5 REGULATIONS: REDUCE AND REMOVE GOVERNMENT BARRIERS, WHERE FEASIBLE AND LEGALLY PERMISSIBLE, TO REDUCE COSTS OF HOUSING PRODUCTION AND FACILITATE BOTH OWNERSHIP AND RENTAL OPPORTUNITIES FOR ALL RESIDENTS.					
HE-5.1	Develop an Accessory Dwelling Unit (ADU) program that includes pre-approved construction plans, streamlined permitting, and educational materials to facilitate ADU development, including promoting the grants available to homeowners through the California Housing Finance Agency (CalHFA). Target outreach efforts in neighborhoods with over 40% of housing overpayment among renter households to help improve affordability. 	Program HE-4-5 Program HE-5-9	Planning Division	Building & Safety Division	Short-Term
HE-5.2	Prepare a Zoning Code update to streamline the approval process and develop written procedures for application processing, in adherence with SB 35, and simplify development regulations for new housing development including affordable and mixed-income development in High and Highest Opportunity census tracts per TCAC Opportunity Maps. This update will include a review and revision to Planning Commission referral procedures and Design Review findings to promote approval certainty. 	Program HE-5-2	Planning Division		Short-Term
HE-5.3	Prepare an Adaptive Reuse Ordinance to encourage redevelopment of underutilized commercial and industrial properties and allow by-right residential development in exchange for providing a certain number of affordable units in non-residential zones. Consider piloting this program, if warranted, in census tracts considered vulnerable to displacement risk with substantial concentrations of commercial uses. 	Program HE-1-2	Planning Division	Housing Authority Building & Safety Division	Mid-Term

No.	Action	Associated Programs	City Lead	Support	Timeframe
HE-5.4	<p>Prepare a Zoning Code update to further encourage mixed-use development, including a potential density transfer program allowing densities on properties that are not built to their maximum density to be used on other properties, with transit access that reduces automobile trips, vehicle miles traveled, and associated energy consumption, with a particular focus on racially concentrated areas of affluence and census tracts with CalEnviroScreen Scores below the 60th percentile.</p> 	<p>Program HE-5-2 Program HE-EJ-7-2</p>	Planning Division		Short-Term
HE-5.5	<p>Develop regulations that will help reduce housing costs by promoting sustainable and resilient design and construction practices; promoting technological improvements such as increased energy efficiency, net-zero construction, solar, electric transportation; and encouraging reduced water/energy consumption and reduced waste generation including available incentives through Riverside Public Utilities.</p>	N/A	Planning Division	<p>Building & Safety Division Riverside Public Utilities</p>	Short-Term
HE-5.6	<p>Update the City's Density Bonus Ordinance and standards to encourage and incentivize development of affordable and senior housing, and other special needs housing (such as student housing), both for sale and for rent, consistent with state Density Bonus legislation and continue implementing fee reductions that incentivize senior housing production.</p>	<p>Program HE-1-4 Program HE-5-4</p>	Planning Division	Housing Authority	Short-Term
HE-5.7	<p>Examine and consider Zoning Ordinance amendments to eliminate any discriminatory effect on people in a protected class, including but not limited to modifications to required findings for Requests for Reasonable Accommodation, permitting procedures for group homes for seven or more persons to promote objectivity and approval certainty.</p>	<p>Program HE-3-1 Program HE-5-3</p>	Planning Division	Housing Authority	Short-Term

No.	Action	Associated Programs	City Lead	Support	Timeframe
POLICY HE-6 MONITORING/ENGAGEMENT: ENSURE REGULAR MONITORING AND REPORTING, INCLUDING OUTREACH TO THE PUBLIC, ON THE STATUS OF HOUSING IN THE CITY OF RIVERSIDE.					
HE-6.1	Develop a monitoring mechanism to ensure no net loss of housing occurs during the Housing Element Cycle and adjust zoning as needed.	Program HE-6-1	Planning Division	Housing Authority	Short-Term
HE-6.2	Develop an online dashboard that includes a monitoring mechanism, based on public outreach, that monitors no net loss, ADU production, potential sites, production of affordable and market rate housing, and preserved housing supply.	Program HE-1-10 Program HE-5-8 Program HE-6-1 Program HE-6-2	Planning Division	Innovation and Technology	Short-Term
HE-6.3	Develop and maintain an up-to-date residential sites inventory and provide to interested developers with information on available housing development opportunities and incentives on a quarterly basis. Prioritize publicizing specific opportunities for affordable housing development in High and Higher Opportunity tracts as well as those tracts with median incomes higher than the Area Median Income. 	Program HE-6-1	Planning Division	Innovation and Technology	Ongoing
HE-6.4	Complete an evaluation and report of housing development every 5 years to ensure that adequate services and facilities, including water, wastewater, and neighborhood infrastructure are available, including recommendations for prioritization of capital improvements in lower opportunity census tracts. In Year 4 of the 6 th Cycle (2025), evaluate the effectiveness of AFFH-related programs in achieving the goals of promoting more inclusive and equitable communities and make revisions as necessary. 	N/A	Planning Division	Public Works Department Riverside Public Utilities	Short-Term
HE-6.5	As part of the Citywide Community Engagement Policy, prepare requirements for outreach and engagement that private developers will undertake for all new housing projects.	N/A	Neighborhood Engagement Division	Planning Division	Mid-Term

No.	Action	Associated Programs	City Lead	Support	Timeframe
POLICY HE-7 DEVELOPMENT PROCESS: FACILITATE A DEVELOPMENT PROCESS THAT PROMOTES DESIGN AND REHABILITATION OF HOUSING THAT IS RESPONSIVE TO THE NEEDS AND DESIRES OF THE RESIDENTS OF ENVIRONMENTAL JUSTICE COMMUNITIES					
HE-EJ 7.1	<p>Conduct an inventory of existing housing within environmental justice communities to determine the adequacy and condition of existing housing.</p> 	Program HE-6-1	Planning Division	Housing Authority	Ongoing
HE-EJ 7.2	<p>On properties where poor-quality housing conditions are identified in environmental justice communities, facilitate the permitting process for property owners and residents to remedy and retrofit unhealthy and unsafe conditions in a timely fashion. If warranted, pilot this program in census tracts with elevated levels of household overcrowding and substandard housing condition.</p> 	Program HE-4-1	Planning Division	Housing Authority Building & safety Division	Ongoing
HE-EJ 7.3	<p>Through the approval process, identify potential California Environmental Quality Act (CEQA) streamlining opportunities including, but not limited to, CEQA exemptions, tiering from prior CEQA documents, and by-right approvals to expedite approvals of proposed affordable (including extremely low income) and supportive housing projects for persons with special needs.</p>	Program HE-5-2	Planning Division		Long-Term
HE-EJ 7.4	<p>Publicize the undeveloped and underutilized developed sites land inventory on the City's website.</p>	Program HE-EJ-7-3	Planning Division	Communications	Ongoing

No.	Action	Associated Programs	City Lead	Support	Timeframe
HE-EJ 7.5	Prepare an infill development ordinance and development regulations, including the potential to use pre-approved construction plans, to facilitate housing on smaller lots that are close to needed services and amenities while allowing lot consolidation without discretionary review and with fee reductions. Consider prioritization of development opportunity sites located in census tracts with TCAC Economic Opportunity Scores over 0.50. 	Program HE-EJ-7-1 Program HE-EJ-7-3	Planning Division	Housing Authority	Mid-Term
POLICY HE-8 ACCESS TO FOOD: PROVIDE OPPORTUNITIES TO ACCESS FRESH, HEALTHY, AND AFFORDABLE FOOD FROM FOOD SOURCES THAT ARE ACCESSIBLE TO NEIGHBORHOODS AND WITHIN A QUARTER MILE OF PUBLIC TRANSIT.					
HE-EJ 8.1	Streamline development approvals for opening full-service grocery stores, with particular emphasis on increasing food access in census tracts with CalEnviroScreen scores above the 75 th percentile. 	Program HE-8-3	Planning Division		Mid-Term
HE-EJ 8.2	Work with retail businesses in environmental justice communities such as local convenience stores and farmers' markets to increase the availability of fresh produce. 	Program HE-8-2	Housing Authority	Planning Division Office of Sustainability Retail Businesses	Ongoing
HE-EJ 8.3	Use the Riverside Food Systems Alliance and similar organizations to expand civic engagement, particularly with community-based organizations and local grocers, to better understand the barriers to healthy food access in environmental justice communities.	Program HE-8-2	Housing Authority	Planning Division Office of Sustainability	Ongoing

No.	Action	Associated Programs	City Lead	Support	Timeframe
HE-EJ 8.4	Develop a Food Access Assessment program to assess food security within environmental justice communities, identify strategies to ensure the equitable distribution and accessibility of healthy foods such as identifying and pursuing opportunities to locate fresh produce providers near or within existing neighborhoods.	Program HE-8-3	Housing Authority	Planning Division Office of Sustainability	Mid-Term
HE-EJ 8.5	Facilitate transformation of vacant lots in within environmental justice communities into community garden sites. 	Program HE-8-1 Program HE-8-3	Planning Division	Housing Authority Office of Sustainability	On-Going
HE-EJ 8.6	Streamline approvals and promote the establishment of farmers markets in areas with poor access to healthy food options.	Program HE-8-1 Program HE-8-3	Planning Division	Office of Sustainability	

PUBLIC SAFETY

POLICY PS-1-NATURAL HAZARDS: REDUCE THE RISK TO THE COMMUNITY FROM HAZARDS RELATED TO GEOLOGIC CONDITIONS, SEISMIC ACTIVITY, FLOODING, DROUGHT, AND WILDLAND FIRES

PS-1.1-1:	(Seismic Hazards) Participate in federal, state, and local earthquake preparedness programs to ensure current best practices and resources are in place that support seismic mitigation and disaster response efforts.	PS-1.1-2	Building & Safety Division	Office of Communications Emergency Management Code Enforcement Division	Short-term
PS-1.1-2	(Seismic Hazards) Establish an educational outreach and training program related to earthquake preparedness, resilience and recovery that facilitates training and support for business owners, tenants, and residents.	PS-1.1-1	Building & Safety Division	Office of Communications Emergency Management Code Enforcement Division	Short-term

No.	Action	Associated Programs	City Lead	Support	Timeframe
PS-1.1-3	(Seismic Hazards) Minimize the potential loss of life, damage to structures, and economic impacts of disaster recovery by implementing a Seismic Safety Program that addresses each risk.	PS-1.1-1 PS-1.1-4	Emergency Management	Building & Safety Division Planning Division; Other Departments	Short-term
PS-1.1-4	(Seismic Hazards) In support of the Seismic Safety Program, conduct a citywide seismic survey of existing vulnerable building types to assess each risk, minimize loss of life, implement mitigation measures, and facilitate faster disaster response and recovery efforts as they relate to large earthquake events.	PS-1.1-1 PS-1.1-3	Emergency Management	Building & Safety Division Public Works Department	Mid-term
PS-1.2-1	(Flood Hazards) Prepare a Flood Hazards Plan that: 1) inventories emergency and critical facilities located in the 1 percent annual chance of flood zones; 2) establishes procedures to maintain structural and operational integrity of public facilities during flood events and identifies emergency evacuation routes for areas that could be affected by flooding or dam failure.	PS-1.2-2 PS-1.2-3	Emergency Management	Public Works Department	Short-term
PS-1.2-2	(Flood Hazards) Coordinate with Riverside County Flood Control and Water Conservation District, for the responsible agency for maintenance and monitoring of regional flood control facilities, and the City Fire Department to evaluate the effectiveness of existing flood control systems and improve these systems as necessary to meet capacity demands.	PS-1.2-1 PS-1.2-3 PS-1.2-4	Emergency Management	Office of Communications; Other Departments (Fire Department, Public Works Department) Riverside County Flood Control and Water Conservation District	Ongoing
PS-1.2-3	(Flood Hazards) During project review, permit development in floodplains only when the design ensures structures are capable of withstanding a 1 percent annual chance of flood (100-year flood) or greater to minimize risk to lives and property.	PS-1.2-1 PS-1.2-2 PS-1.2-4	Planning Division	Public Works Department	Ongoing

No.	Action	Associated Programs	City Lead	Support	Timeframe
PS-1.2-4	(Flood Hazards) During project review, require drainage studies (as needed) by a qualified engineer to certify that new development will be protected and will not create new downstream flood hazards.	PS-1.2-1 PS-1.2-2 PS-1.2-3	Planning Division	Public Works Department	Ongoing
PS-1.3-1	(Fire Hazards) Update the Riverside Fire Department's Strategic Plan, in accordance with applicable review schedule, and continue to identify and implement strategies that maintain and improve the City's Class 1 ISO rating.	PS-1.3-3 PS-1.3-4 PS-1.3-5 PS-1.3-6 PS-4.2-5	Fire Department		Ongoing
PS-1.3-2	(Fire Hazards) Develop educational materials for community members to regularly update them on fire safety, hazardous materials safety, and fire prevention.	N/A	Fire Department	Office of Communications	Ongoing
PS-1.3-3	(Fire Hazards) Prepare a City-owned Properties Wildfire High-Hazard Plan that: 1) identifies locations for new essential facilities outside of high fire-hazard areas; 2) implements construction or other ways to minimize hazards for essential facilities in high fire-hazard areas; and 3) identifies fire breaks for all City-owned properties to reduce fire hazards.	PS-1.3-1 PS-1.3-4 PS-1.3-5 PS-1.3-6 PS-4.2-4 PS-4.2-5	Fire Department	Public Utilities Planning Division CAL FIRE	Ongoing

No.	Action	Associated Programs	City Lead	Support	Timeframe
PS-1.3-4	PS-1.3-4 (Fire Hazards) In Very High Fire Hazard Severity Zone (VHFHSZ), State Responsibility Area (SRA) and Wildlife Urban Interface (WUI) areas, continue to engage Riverside Fire Department staff, as part of the Development Review Committee to evaluate plans that: 1) avoid or minimize potential impacts for existing and new development; 2) require fire-resistant building materials and landscaping that meet the fire safe regulations and hazard reduction around building and structures standards; 3) ensure any redevelopment or proposed new development implements fire prevention techniques including; 4) ensure fire safe design; 5) require a fire reduction and management program and protection plan that includes a risk analysis, defensible space, fuel modification zones located and maintained to provide for wildfire defense, mitigation measures and if necessary, covenants, conditions and restrictions (CC&R); and 6) verify and ensure adequate water supply/fire flow and infrastructure are available for fire suppression.	PS-1.3-1 PS-1.3-3 PS-1.3-5 PS-1.3-6 PS-4.2-3 PS-4.2-4 PS-4.2-5	Planning Division	Building & Safety Division Fire Department Riverside Public Utilities CAL FIRE	Ongoing
PS-1.3-5	PS-1.3-5 (Fire Hazards) To ensure and support recovery and redevelopment following a fire, develop policies related to site preparation, redevelopment layout/design, fire-resistant landscaping and fire-retardant building design and materials to reduce vulnerabilities in VHFHSZs.	PS-1.3-1 PS-1.3-3 PS-1.3-4 PS-1.3-6	Fire Department	Building & Safety Division Planning Division	Mid Term
PS-1.3-6	PS-1.3-6 (Fire Hazards) On a bi-annual basis, assess the adequacy and accessibility of all fire protection infrastructure, including water capacity for peak load under a “worst-case” wildfire scenario and, working with Riverside Public Utilities, identify areas where additional capacity and/or resources are required for firefighting.	PS-1.3-1 PS-1.3-3 PS-1.3-4 PS-1.3-5 PS-4.2-4 PS-4.2-5	Fire Department	Riverside Public Utilities	Ongoing

No.	Action	Associated Programs	City Lead	Support	Timeframe
PS-1.4-1	(Drought Conditions) Update the Urban Water Management Plan and Drought Contingency Plan, as required by state law and regulations, including during, and in anticipation of, upcoming drought conditions.	N/A	Public Utilities	Emergency Management	Mid Term
POLICY PS-2-HAZARDOUS MATERIALS: MINIMIZE THE RISK OF POTENTIAL HAZARDS ASSOCIATED WITH MANAGEMENT AND TRANSPORT OF HAZARDOUS MATERIALS					
PS-2.1-1	(Hazardous Materials) Develop a Hazardous Materials Plan to provide a framework to review industry/business uses that includes safety protocols, enforcement mechanisms, inspection requirements, and review/update procedures.	N/A	Fire Department	Emergency Management	Ongoing
PS-2.1-2	(Hazardous Materials Transport) Establish designated safe ground transport routes for hazardous materials to reduce the potential risks.	N/A	Public Works Department	Emergency Management	Short Term
PS-2.1-3	(Hazardous Materials Transport/Emergency Preparedness) Establish a training program on rail-related hazard emergency preparedness for stakeholders and City Staff to ensure emergency operations and mitigation measures are clear and updated when changes occur.	N/A	Emergency Management	Fire Department	Short Term
POLICY PS-3 AIRCRAFT HAZARDS: MINIMIZE THE RISK OF POTENTIAL HAZARDS ASSOCIATED WITH AIR AND GROUND TRANSPORTATION					
PS-3.1-1	(Aircraft Hazards) Participate in the Riverside County Airport Land Use Commission MARB Joint Land Use Study to ensure City issues and concerns are incorporated into the update of the Land Use Compatibility Plan.	N/A	Planning Division		Ongoing

No.	Action	Associated Programs	City Lead	Support	Timeframe
PS-3.2-1	(Railroad Hazards) Continue implementation of Quiet Zone improvements and grade separations at rail crossings within the City Action.	N/A	Public Works Department	Planning Division	Mid-term
PS-3.2-2	(Railroad Hazards) Coordinate with rail operators (Union Pacific Railroad, BNSF Railway) on grade crossings for rail lines without Quiet Zones so they can be Quiet Zone-ready.	N/A	Public Works Department	Rail Operators	Mid-term
PS-3.3-1	(Pedestrian and Bicyclist Safety) Implement the City's PACT (Pedestrian Target Safeguarding Plan, Active Transportation Plan, Complete Streets Ordinance and Trail Master Plan) to: improve safety and walkability; provide street amenities such as trees, lighting, furniture; prioritize pedestrians and bicyclists; and implement traffic calming and safety improvements such as lighted crosswalks.	PS-3.3-2 PS-3.3-3	Public Works Department	Planning Division	Mid-term
PS-3.3-2	(Pedestrian and Bicyclist Safety) Implement phased infrastructure improvements that enhance pedestrian and bicycle safety as identified in the City's Capital Investment Program.	PS-3.3-1 PS-3.3-3	Public Works Department	Planning Division	Mid-term
PS-3.3-3	(Pedestrian and Bicyclist Safety) Implement the Citywide Community Engagement Policy Toolkit as part of any pedestrian and bicyclist safety project to promote safety for any City-initiated project.	PS-3.3-1 PS-3.3-2	Office of Communications		Short term
PS-3.4-1	(Vehicle Safety) Develop a Local Roadway Safety Plan to identify intersections and road segments with the highest collision rates and prioritize design safety measures to reduce incidences at these locations.	N/A	Public Works Department	Planning Division	Mid-term

No.	Action	Associated Programs	City Lead	Support	Timeframe
POLICY PS-4-EMERGENCY SERVICES: PROVIDE RESPONSIVE POLICE, FIRE, AND EMERGENCY SERVICES TO ALL RESIDENTS AND BUSINESSES IN RIVERSIDE					
PS-4.1-1	(Police Services) Update the Riverside Police Department Strategic Plan, in accordance with applicable review schedule, to maintain the minimum Riverside Police Department response times of 9 minutes on all Priority One calls and 12 minutes on all Priority Two calls. ¹	N/A	Police Department		Mid-term
PS-4.1-2	(Police Services) Collaborate with the Riverside County Sheriff to provide coordinated law enforcement services within the City's Sphere of Influence areas.	N/A	Police Department	County Sheriff	Ongoing
PS-4.1-3	(Police Services) Coordinate police services with private, college and university campus police within Riverside.	N/A	Police Department	Local Universities	Ongoing
PS-4.1-4	(Police Services) Identify a location for, plan for, and develop a new modernized police headquarters facility in the Downtown area.	N/A	Planning Division	Police Department	Mid-term
PS-4.1-5	(Public Safety) Engage residents and apartment managers to remain involved in the Crime-Free Multi-Housing Program as a way to reduce crime in apartment communities.	N/A	Police Department	Office of Communications	Ongoing
PS-4.2-1	(Emergency Preparedness) As part of the regular updates of the Riverside County Hazard Mitigation Plan and the updates of emergency operating procedures, assess and identify actions to address potential natural and human-caused hazards as they affect infrastructure within the City.	PS-4.2-2 PS-4.2-3 PS-4.2-7	Emergency Management	Other City Departments (as needed) Riverside County	Mid-term

¹ Priority One calls are defined in RPD procedures as related to an imminent threat to life; Priority Two calls are defined as related to an imminent threat to property.

No.	Action	Associated Programs	City Lead	Support	Timeframe
PS-4.2-2	(Emergency Preparedness) Conduct emergency training operations exercises, with Riverside Police Department, Riverside Fire Department, and other City Departments, to: 1) assess and project future emergency service needs; 2) identify deficiencies or practices requiring modification; 3) identify standards for on-going services and training; 4) assess proficiency in implementing the City Emergency Operations Plan; and 5) periodic updates needed based on outcomes.	PS-4.2-1 PS-4.2-3 PS-4.2-7	Emergency Management	Riverside Police Department Other City Departments (as needed)	Ongoing
PS-4.2-3	(Emergency Preparedness) Through the Development Review Committee and plan check process, require new and redeveloped structures and facilities to adhere to Riverside Municipal Code Title 16, California Fire Code (as amended), the International Building and Fire Code and other applicable local, state, and national fire safety standards.	PS-1.3-4	Planning Division	Fire Department	Ongoing
PS-4.2-4	(Emergency Preparedness) Coordinate with CALFIRE to prepare a long-term fuel reduction and management plan that ensures long-term maintenance of evacuation routes, identifies fuel breaks, establishes brush management and revegetation, and verifies private/public road emergency access routes comply with requirements of Title 14 of the California Code of Regulations and Sections 1273 and 1274, as applicable and as may be amended, to strengthen fire-fighting capabilities and response times, especially in residential areas, in the event of multiple fires.	PS-1.3-3 PS-1.3-4 PS-1.3-6 PS-4.2-5	Fire Department	CAL FIRE	Mid-Term

No.	Action	Associated Programs	City Lead	Support	Timeframe
PS-4.2-5	(Emergency Preparedness) To facilitate evacuation, and in coordination with CALFIRE, California’s Office of Emergency Services, Riverside County adjacent jurisdictions and WRCOG, prepare a residential evacuation/shelter-in-place plan to: 1) inventory residential development in hazard areas where at least two emergency evacuation routes are not available; 2) inventory multi-family, emergency shelters, residential care facilities that are located within the VHFHSZ, SRA or WUI; 3) ensure that points of access have visible street signs; 4) develop strategies to ensure escape routes have the capacity and resilience needed if compromised by wildfire to ensure emergency evacuation and supply routes are available; 5) monitor and evaluate evacuation routes when new roads are constructed, improved or connected to adjacent jurisdictions; 6) determine the resources needed, such as buses, transport methods for those with limited mobility or no personal automobile need, and/or traffic control contingencies/personnel to ensure safe evacuation services are available; 7) ensure that “shelter in place” is coordinated as part of the evacuation plan and 8) establish a system to share historical fire data on a regular basis.	PS-1.3-1 PS-1.3-3 PS-1.3-4 PS-1.3-6 PS-4.2-4	Emergency Management	CAL FIRE California’s Office of Emergency Services Riverside County Surrounding jurisdictions WRCOG	Short-Term
PS-4.2-6	(Emergency Preparedness) Develop and distribute educational materials to residents and businesses on the standards and requirements for vegetation clearance, maintenance of defensible spaces and reinspection requirements for property transfer.	N/A	Office of Communications	Fire Department	Ongoing
PS-4.2-7	(Emergency Preparedness) Conduct reviews of procedures and regularly inspect equipment to ensure both are ready to provide emergency disaster services after a disaster or emergency event.	PS-4.2-1 PS-4.2-2	Public Works Department	Emergency Management	Ongoing
PS-4.2-8	(Emergency Preparedness) Provide educational materials for community members, both online and hard copy, with up-to-date information on emergency preparedness.	N/A	Office of Communications	Emergency Management	Short-term

No.	Action	Associated Programs	City Lead	Support	Timeframe
PS-4.2-9	(Emergency Preparedness) Update the City's information data sharing infrastructure related to computer-aided dispatch.	N/A	Emergency Management		Mid-term
PS-4.2-10	(Emergency Response) Conduct periodic reviews and monitor participation in mutual aid and automatic aid agreements with other agencies to ensure resources keep pace with new development planned or proposed in Riverside and within the Riverside Local Agency Formation Commission's Sphere of Influence.	N/A	Emergency Management	Police Department; Fire Department; Public Works Department; Building & Safety Division	Ongoing
POLICY PS-5- PANDEMIC: PROVIDE RESPONSIVE PUBLIC HEALTH SERVICES TO ALL RESIDENTS OF RIVERSIDE					
PS-5.1-1	(Pandemic Preparedness) Maintain and update the City's Recovery Framework Plan and Pandemic Plan.	PS-5.1-2	Emergency Management	Other Departments	Ongoing
PS-5.1-2	(Pandemic Outreach) Provide education materials using various social media platforms and online communication for pandemic-related health updates and resources that will help remove barriers to health services.	PS-5.1-1	Office of Communications	Emergency Management	Short-term
POLICY PS-6-HOMELESSNESS: REDUCE HOMELESSNESS IN RIVERSIDE THROUGH COORDINATED IMPLEMENTATION OF AND EQUITABLE ACCESSIBILITY TO PUBLIC SAFETY, ECONOMIC, AND SOCIAL PROGRAMS					
PS-6.1-1	(Homelessness) Continue to address homelessness through the Public Safety and Engagement Team Program, including both housing solutions and mental health services, building on lessons learned and focusing on key areas of the City.	PS-6.1-2 PS-6.1-3	Office of Homelessness Solutions	Police Department Community & Economic Development Department Parks, Recreation and Community Services Department Other Departments	Ongoing
PS-6.1-2	(Homelessness) Coordinate with non-profit organizations to provide access to transitional housing, job training and placement, childcare, and health-promoting services to the homeless.	PS-6.1-1 PS-6.1-3	Office of Homelessness Solutions		Ongoing

No.	Action	Associated Programs	City Lead	Support	Timeframe
PS-6.1-3	(Homelessness) Coordinate with adjacent jurisdictions to implement the Multidisciplinary Regional Santa Ana River Bottom Encampment Response Plan to connect individuals with safer shelters outside of the Santa Ana River bottom.	PS-6.1-1 PS-6.1-2	Office of Homelessness Solutions		Ongoing
POLICY PS-7-CLIMATE ADAPTATION AND RESILIENCY: IDENTIFY KEY POTENTIAL IMPACTS OF CLIMATE CHANGE ON CITY ORGANIZATIONS, INFRASTRUCTURE, NATURAL RESOURCES, AND RESIDENTS AND DEVELOP ADAPTATION PATHWAYS AND RESILIENCY PATHWAYS TO ADDRESS THEM					
PS-7.1-1	(Climate Adaptation) Complete a comprehensive vulnerability assessment to identify infrastructure, natural resources, and residents most at risk and identify what they need to adapt to a changing climate.	PS-7.1-2 PS-7.1-3	Office of Sustainability		Mid-term
PS-7.1-2	(Climate Adaptation) Develop and implement a Climate Action Plan that includes climate adaptation strategies for environmental justice communities and communities disproportionately affected by climate change.	PS-7.1-1 PS-7.1-3	Office of Sustainability		Short-term
PS-7.1-3	(Resiliency) Incorporate climate resilience into all City department planning, practices, and procedures, following California Integrated Climate Adaptation and Resiliency Program guidance and other relevant guidance for incorporating resiliency into agency planning and operations.	PS-7.1-1 PS-7.1-2;	Office of Sustainability		Ongoing

No.	Action	Associated Programs	City Lead	Support	Timeframe
ENVIRONMENTAL JUSTICE					
POLICY LU-EJ-1.0 HOUSING LOCATION: ENSURE NEW HOUSING DEVELOPMENTS ADHERE TO LOCAL, STATE, AND FEDERAL REQUIREMENTS TO AVOID DISPROPORTIONATE IMPACTS ON ENVIRONMENTAL JUSTICE COMMUNITIES					
LU-EJ-1.1	Update the General Plan to identify locations for new housing developments that are near transportation centers, commercial uses, parks and needed services, with a focus on improving access and affordability in high-opportunity areas.	N/A	Planning Division		Mid-term
LU-EJ-1.2	Develop design standards for development near noise or air pollution generators to minimize impacts on housing development.	N/A	Planning Division		Mid-term
POLICY LU-EJ-2.0 PUBLIC ENGAGEMENT: ENSURE THE CITYWIDE COMMUNITY ENGAGEMENT POLICY PROVIDES COMMUNITY MEMBERS WITH OPPORTUNITIES TO PARTICIPATE IN DECISIONS THAT AFFECT THEIR ENVIRONMENT AND HEALTH					
LU-EJ-2.1	Implement the Citywide Community Engagement Policy that facilitates input from community members on key projects and ensures their concerns and aspirations inform an equitable decision-making process.	N/A	Neighborhood Division	Other City Departments (as needed)	Short-Term
LU-EJ-2.2	Implement engagement, per the Citywide Community Engagement Process, for City-sponsored projects at convenient times for those directly impacted and offer translation services when requested.	N/A	All City Departments		Mid-Term
POLICY CCM-EJ-1.0 ACTIVE TRANSPORTATION: PROMOTE PHYSICAL ACTIVITY AND ACTIVE TRANSPORTATION TO ADDRESS NEGATIVE HEALTH OUTCOMES, PARTICULARLY AMONG ENVIRONMENTAL JUSTICE COMMUNITIES					
CCM-EJ-1.1	Partner with community-based organizations to develop educational resources that: 1) encourage active living healthy eating, social and emotional health, and general wellness; and 2) raises awareness of health-related illnesses and promotes physical activity as a way of life.	N/A	Office of Sustainability		Mid-Term

No.	Action	Associated Programs	City Lead	Support	Timeframe
CCM-EJ-1.2	Meet with school districts and youth organizations to identify ways to promote affordable or free programs that encourage better nutrition and increased physical activity.	N/A	Office of Sustainability		Mid-Term
POLICY CCM-EJ-2.0 TRANSPORTATION OPTIONS: ENCOURAGE INCREASED PUBLIC TRANSPORTATION AND MULTI-MODAL TRANSPORTATION CHOICES AS MEANS OF REDUCING ROADWAY CONGESTION AND ASSOCIATED AIR POLLUTION AND PROMOTING OVERALL HEALTH					
CCM-EJ-2.1	Require Crime Prevention Through Environmental Design standards be incorporated into all City projects and private development to improve the pedestrian experience that could be related to sidewalks/trails, parks, street crossings, lighting, bicycle infrastructure, American Disability Act (ADA) accessibility.	N/A	Department of Public Works Planning Division	Parks, Recreation and Community Services Department	Short-Term
CCM-EJ-2.2	Encourage school districts to establish and maintain safe drop-off and pick-up zones and implement operational improvements to alleviate congestion.	N/A	Planning Division Department of Public Works		Mid-Term
POLICY ED-EJ-1.0 EDUCATION: COORDINATE WITH PUBLIC SCHOOL DISTRICTS, CHARTER AND PRIVATE K-12 SCHOOLS, AND LOCAL UNIVERSITIES AND COLLEGES TO PROMOTE EQUITY IN EDUCATIONAL FACILITIES AND OPPORTUNITIES FOR THE ENTIRE COMMUNITY					
ED-EJ-1.1	Sponsor events at local schools, community centers, and libraries where underserved, low-income and minority students can gain exposure to early childhood education and opportunities in higher education and vocational training.	N/A	Office of Sustainability		Long-Term
ED-EJ-1.2	Work with business leaders, faculty, and students at the various universities to develop and promote training programs to reinforce student career opportunities that align with the needs of the City (e.g., supervisory, teaching, healthcare professionals, technology-oriented).	N/A	Economic Development Division		Long-Term

No.	Action	Associated Programs	City Lead	Support	Timeframe
ED-EJ-1.3	Coordinate and provide input to school districts as they site new or rehabilitate existing school facilities and encourage joint-use facilities, programming, and activities.	N/A	Parks, Recreation and Community Services Department		Mid-Term
ED-EJ-1.4	Partner with school districts, universities, colleges to offer literacy and language education programs at City facilities in environmental justice communities for all generations.	N/A	Office of Sustainability		Mid-Term
ED-EJ-1.5	Implement the PACT by identifying and implementing pedestrian, bicycle, and transit network improvements in environmental justice communities that will benefit the Safe Routes to School programs for public school districts, charter, and private K-12 schools.	N/A	Department of Public Works		Mid-Term
POLICY N-EJ-1.0 NOISE: WITH A PARTICULAR FOCUS ON ENVIRONMENTAL JUSTICE COMMUNITIES, REDUCE NOISE POLLUTION BY ENFORCING NOISE REDUCTION AND CONTROL MEASURES WITHIN AND ADJACENT TO RESIDENTIAL NEIGHBORHOODS					
N-EJ-1.1	Use existing and ongoing outreach efforts to help conduct outreach to help identify neighborhoods subject to excessive ambient noise pollution.	N/A	Planning Division Code Enforcement Division Neighborhood Division		Long-Term
N-EJ-1.2	Identify and pursue funding sources to assist residents in environmental justice communities, including identification of possible resources, to achieve healthy noise levels.	N/A	Planning Division Code Enforcement Division Neighborhood Division		Long-Term
N-EJ-1.3	Develop prescriptive sound transmission control standard construction plans designed to reduce interior noise levels according to the requirements of the City's Noise Code.	N/A	Building & Safety Division Planning Division		Mid-Term

No.	Action	Associated Programs	City Lead	Support	Timeframe
POLICY AQ-EJ-1.0 AIR QUALITY: ENSURE THAT LAND USE DECISIONS, INCLUDING ENFORCEMENT ACTIONS, ARE MADE IN AN EQUITABLE FASHION TO PROTECT RESIDENTS AND WORKERS IN ENVIRONMENTAL JUSTICE COMMUNITIES FROM THE SHORT- AND LONG-TERM EFFECTS OF AIR POLLUTION					
AQ-EJ-1.1	Minimize indoor and outdoor air pollution for new housing development by following State standards that minimize air emissions from new projects and considering pollution sources, such as freeways or industrial uses, near residential development.	N/A	Building & Safety Division Planning Division		Short-Term
AQ-EJ-1.2	Pursue incentives and funding to implement best practices to identify and reduce pollution exposure in environmental justice communities developed through the California Air Resources Board's Community Air Protection Program.	N/A	Building & Safety Division Planning Division		Mid-Term
POLICY PR-EJ-1.0 PARKS AND RECREATION: DISTRIBUTE RECREATIONAL FACILITIES EQUITABLY THROUGHOUT RIVERSIDE'S NEIGHBORHOODS					
PR-EJ-1.1	Complete an analysis of the City's open space network to reduce gaps in connectivity and identify unsafe conditions to provide safe circulation and link pedestrians to parks and recreational amenities.	N/A	Parks, Recreation and Community Services Department		Long-Term
PR-EJ-1.2	Identify and reuse vacant and underutilized land within environmental justice communities to help improve local access to recreational amenities.	N/A	Parks, Recreation and Community Services Department		Long-Term
PR-EJ-1.3	Collaborate with residents to transform City-owned parcels into usable open space based on specific criteria that assess potential of the site.	N/A	Parks, Recreation and Community Services Department		Long-Term
PR-EJ-1.4	Pursue grants and other funding opportunities to create parks and open space within environmental justice communities in the City.	N/A	Parks, Recreation and Community Services Department		Long-Term

No.	Action	Associated Programs	City Lead	Support	Timeframe
POLICY FI-EJ-1.0 HEALTH CARE: COORDINATE WITH HEALTHCARE PROVIDERS TO EXPAND HEALTHCARE ACCESS FOR RESIDENTS OF ENVIRONMENTAL JUSTICE COMMUNITIES					
FI-EJ-1.1	Collaborate with health care and medical service providers to improve access to health care to improve the overall health and wellness of environmental justice community members.	N/A	Office of Sustainability	Local Providers	Mid-Term
FI-EJ-1.2	Develop a promotional program to encourage retrofit and weatherization of existing housing that results in energy efficiency/conservation to improve economic stability and improved health for residents of environmental justice communities.	N/A	Building & Safety Division		Mid-Term
POLICY AC-EJ-1.0 ARTS, CULTURE & FACILITIES: PROMOTE EQUITABLE DISTRIBUTION OF ARTS AND CULTURAL FACILITIES ACROSS THE CITY					
AC-EJ-1.1	Evaluate the feasibility of an Arts in Public Places program that requires a percentage-based developer fee for new construction projects with a market value above a certain amount.	N/A	Arts and Cultural Affairs Division		Mid-Term
AC-EJ-1.2	Develop an action plan with local artists, the community, and school districts to develop a program that addresses promotes public art, identifies possible funding mechanism, and includes public art in environmental justice communities.	N/A	Arts and Cultural Affairs Division		Mid-Term
AC-EJ-1.3	Work with Riverside Unified School District, Alvard Unified School District, and others to support current and create new formal arts program that recognize the work of K-12 schools and students.	N/A	Arts and Cultural Affairs Division	School Districts	Long-Term
AC-EJ-1.4	Evaluate and prioritize the distribution of arts facilities within the City through a program that includes community outreach and possible funding opportunities, such as the implementation of micro-grant program.	N/A	Arts and Cultural Affairs Division		Long-Term

No.	Action	Associated Programs	City Lead	Support	Timeframe
POLICY HP-EJ-1.0 HISTORIC PRESERVATION: ENCOURAGE IDENTIFICATION AND PRESERVATION OF HISTORIC AND CULTURAL RESOURCES ASSOCIATED WITH COMMUNITIES WHOSE HISTORIES AND HISTORICAL CONTRIBUTIONS ARE NOT WELL DOCUMENTED					
HP-EJ-1.1	Promote historic designation of sites associated with underrepresented communities, including but not limited to, those identified in the Japanese American, Chinese American, and Latino and other Context Statements.	N/A	Historic Preservation		Short-Term
HP-EJ-1.2	Promote the Points of Cultural Interest Program for environmental justice communities and underrepresented communities such as those related to the civil rights movements or social injustices.	N/A	Historic Preservation		Mid-Term
HP-EJ-1.3	Promote the City's Mills Act Program to encourage the restoration and preservation of qualified historic buildings in environmental justice communities by targeting outreach within these communities.	N/A	Historic Preservation		Short-Term

KEY PERFORMANCE INDICATORS

Program	Program Title	Performance Metric	Target
POLICY HE-1 - AFFORDABLE HOUSING: PRESERVE AND INCREASE AFFORDABLE HOUSING OPTIONS, INCLUDING SUBSIDIZED AND NON-SUBSIDIZED AFFORDABLE UNITS FOR LOWER-INCOME AND ENVIRONMENTAL JUSTICE COMMUNITIES, SPECIAL NEEDS, AND UNDER-SERVED POPULATIONS.			
HE-1-1	Housing on Assembly of Peoples Sites	Number of projects approved on Assembly of People – Non-Entertainment sites	1 project/year
HE-1-2	By-Right Approval for Projects with 20% Affordable Units	Number of by-right approval projects	1 project/year
HE-1-3	Nonprofit Partnerships and Financial Assistance	Number of units of affordable housing developed annually	20 units/year
		Number of partnerships established between affordable housing providers, market-rate housing providers and community-based organizations	1 new partnership/year
HE-1-4	Age-Restricted Senior Housing Program	Number of projects with age-restricted senior housing approved annually that received a 60% permit/fee reduction	1 project/year
HE-1-5	WRCOG Housing Trust Fund	See Actions HE-1.9 and HE-1.10	
HE-1-6	Mortgage Credit Certificate	Number of homebuyers granted loans as a result of the tax credit program	5 homebuyers/year
HE-1-7	Foreclosure Prevention	Number of mortgage holders counseled/provided education materials	50 mortgage holders/year
HE-1-8	Housing Choice Voucher Program	Number of households and landlords receiving outreach on source-of-income protections	Maintain 1,500 Vouchers 50 households and landlords reached/year
		Number of households reached with information on non-discrimination	15 households reached/year
HE-1-9	Mobile Home Park Rent Stabilization	See Action HE-1.7	

Program	Program Title	Performance Metric	Target
HE-1-10	Preservation of At-Risk Rental Units	Percentage of at-risk affordable units preserved	1,474 at-risk units preserved
		Multifamily acquisition and rehabilitation	1 project/2 years
HE-1-11	Funding for Extremely Low-Income Projects	Number of projects with ELI units	1 project/year
HE-1-12	Affordable Housing Service Prioritization	See Action HE-5.5	
HE-1-13	Residential Overcrowding	Number of households receiving housing rehabilitation loans	10 households/year
POLICY HE-2 HOMELESSNESS: EXPAND HOUSING AND SERVICES THAT ADDRESS THE NEEDS OF THE CITY'S HOMELESS POPULATION...			
HE-2-1	Housing First Strategy	Number of people placed in permanent housing	25 persons/year
HE-2-2	Supportive Housing Program	Number of supportive housing units	10 units/year
HE-2-3	Rapid Re-Housing Program	Number of people rapidly rehoused	8 persons/year
HE-2-4	Homeless Street Outreach Program	Number of homeless reached through the Homeless Street Outreach Program	150 persons/year
POLICY HE-3 FAIR HOUSING: PROMOTE SAFE, HEALTHY, AND ATTAINABLE HOUSING OPPORTUNITIES FOR ALL PEOPLE REGARDLESS OF THEIR SPECIAL CHARACTERISTICS AS PROTECTED UNDER STATE AND FEDERAL FAIR HOUSING LAWS			
HE-3-1	Affirmatively Furthering Fair Housing (AFFH)	Number of households reached with education on fair housing protections	200 households/year
POLICY HE-4 THRIVING NEIGHBORHOODS: FACILITATE AND ENCOURAGE A VARIETY OF NEW HOUSING TYPES, INCLUDING BOTH SINGLE- AND MULTI-FAMILY AND MISSING MIDDLE HOUSING, AND THE NECESSARY PUBLIC AMENITIES TO SUPPORT A SENSE OF COMMUNITY THAT RESULTS IN EQUITABLE AND SUSTAINABLE NEIGHBORHOODS			
HE-4-1	Transformative Climate Communities Grant	Percent of TCC grant funds expended	25% expended/year
HE-4-2	Small Sparks Neighborhood Matching Grants	Number of projects sponsored	8 projects/year
HE-4-3	Neighbor Fest!	Number of Neighbor Fest! events per year	1 event/year
HE-4-4	Citywide Community Engagement Policy	See Action HE-6.5	
HE-4-5	Facilitate ADU Development	Number of accessory dwelling units (ADUs) constructed	80 ADUs/year

Program	Program Title	Performance Metric	Target
HE-4-6	Conceptual Development Review	Number of conceptual development review applications	5 applications/year
POLICY HE-5 REGULATIONS: REDUCE AND REMOVE GOVERNMENT BARRIERS, WHERE FEASIBLE AND LEGALLY PERMISSIBLE, TO REDUCE COSTS OF HOUSING PRODUCTION AND FACILITATE BOTH OWNERSHIP AND RENTAL OPPORTUNITIES FOR ALL RESIDENTS.			
HE-5-1	Adequate Housing Opportunity Sites for RHNA	See actions HE-5.1 through HE-5.6 and Actions HE-EJ-7.1 through HE-EJ-7.5	
HE-5-2	Zoning Code Amendments	See Actions HE-5.1 through HE-5.6 and Actions HE-EJ-7.1 through HE-EJ-7.5	
HE-5-3	Group Homes	See Actions HE-5.1 through HE-5.6 and Actions HE-EJ-7.1 through HE-EJ-7.5	
HE-5-4	Density Bonus	See Actions HE-5.1 through HE-5.6 and Actions HE-EJ-7.1 through HE-EJ-7.5	
HE-5-5	Employee and Farmworker Housing	See Actions HE-5.1 through HE-5.6 and Actions HE-EJ-7.1 through HE-EJ-7.5	
HE-5-6	Supportive Housing (AB 2162)	See Actions HE-5.1 through HE-5.6 and Actions HE-EJ-7.1 through HE-EJ-7.5	
HE-5-7	Low Barrier Navigation Centers (AB 101)	See Actions HE-5.1 through HE-5.6 and Actions HE-EJ-7.1 through HE-EJ-7.5	
HE-5-8	Emergency Shelters (SB 2 and AB 139)	See Actions HE-5.1 through HE-5.6 and Actions HE-EJ-7.1 through HE-EJ-7.5	
HE-5-9	Accessory Dwelling Units	See Actions HE-5.1 through HE-5.6 and Actions HE-EJ-7.1 through HE-EJ-7.5	
POLICY HE-6 MONITORING/ENGAGEMENT: ENSURE REGULAR MONITORING AND REPORTING, INCLUDING OUTREACH TO THE PUBLIC, ON THE STATUS OF HOUSING IN THE CITY OF RIVERSIDE.			
HE-6-1	Monitoring for No Net Loss	See Action HE-6.1 and HE-6.2	
HE-6-2	Monitoring ADU Trends	Number of accessory dwelling units (ADUs) constructed	80 ADUs/year
POLICY HE-EJ -7 DEVELOPMENT PROCESS: FACILITATE A DEVELOPMENT PROCESS THAT PROMOTES DESIGN AND REHABILITATION OF HOUSING THAT IS RESPONSIVE TO THE NEEDS AND DESIRES OF THE RESIDENTS OF ENVIRONMENTAL JUSTICE COMMUNITIES.			
HE-EJ-7-1	Lot Consolidation	Lot consolidation applications	1 application/year

Program	Program Title	Performance Metric	Target
HE-EJ-7-2	Density Transfer Program	See Action HE-5.4	Complete by 2025
HE-EJ-7-3	Housing on Small and Infill Lots	Small and infill lots developed with residential units	3 units/year
POLICY HE-EJ-8 ACCESS TO FOOD: PROVIDE OPPORTUNITIES TO ACCESS FRESH, HEALTHY, AND AFFORDABLE FOOD FROM FOOD SOURCES THAT ARE ACCESSIBLE TO NEIGHBORHOODS AND WITHIN A QUARTER MILE OF PUBLIC TRANSIT			
HE-EJ-8-1	Establishment of Farmers Markets and Community Gardens	Number of new farmers markets, community gardens and/or garden plots	1/year
HE-EJ-8-2	Civic Engagement in Partnership with Riverside Food Systems Alliance	Number of RFSA events co-sponsored	2 events/year
HE-EJ-8-3	Food Security in Environmental Justice Communities	See Action HE-EJ-8.3	

SUMMARY OF QUANTIFIED OBJECTIVES

Based on the detailed Action Plan outlined above, the City has established Key Performance Indicators and quantifiable objectives. This section summarizes the City's projected objectives for new construction, housing assistance, rehabilitation, and preservation of housing derived from the Action Plan and KPIs, consistent with the requirements of Government Code §65583(b):

- New construction objectives include projected ADUs, projects that have been entitled or were under review at the writing of this Housing Element, affordable and supportive housing goals based on available City resources, and additional housing to be constructed by the private market (estimated at 500 units annually).
- Housing assistance objectives include City efforts in assisting lower- and moderate-income households, as well as those with special needs. These efforts include the Mortgage Credit Certificates program for homebuyer assistance, Housing Choice Vouchers for very low-income households, as well as Housing First and Rapid Rehousing that benefit primarily extremely low-income households including persons experiencing homelessness.
- Housing rehabilitation objectives resulting from the City's Residential Rehabilitation program.
- Housing preservation objectives involve efforts to preserve the City's affordable housing inventory that may be considered at risk of converting to market-rate housing. It should be noted that, while the City will strive to preserve the maximum number of at-risk affordable units as possible, the reality is that financial constraints and market conditions (including owner refusal) limit the City's ability to preserve all units. In particular, affordable units subsidized with proceeds from bond programs that are no longer available are especially difficult to preserve. Nevertheless, the City will diligently conduct outreach, contact owners, work to preserve all units possible and assist all tenants needing assistance with locating new housing within their income range.

Category	Income Level					Total
	Extremely Low	Very Low	Low	Moderate	Above Moderate	
QUANTIFIED OBJECTIVES						
New Construction						
ADUs	0	0	352	538	124	1,014
Entitled (as of July 2021)	0	0	202	0	1,793	1,995
Under Review (as of July 2021)	0	0	0	0	1,770	1,770
Affordable Housing (Programs HE-1-3, HE-1-11)	40	60	60	0	0	160
Supportive Housing (Program HE-2-2)	40	40	0	0	0	80
Additional Construction	0	100	200	700	3,000	4,000
Housing Assistance						
Mortgage Credit Certificates (Program HE-1-6)	0	0	0	40	0	40
Housing Choice Vouchers (Program HE-1-8)						
Housing First (Program HE-2-1)	200	0	0	0	0	200
Rapid Rehousing (Program HE-2-3)	64	0	0	0	0	64
Housing Rehabilitation (Program HE-1-5)	10	30	40	0	0	80
Housing Preservation (Program HE-1-10)	368	369	737	0	0	1,474