



CITY OF RIVERSIDE

# RECOVERY PLAN

STATE AND LOCAL  
FISCAL RECOVERY  
FUNDS



2023



City of Riverside  
**Recovery Plan**

**State and Local Fiscal Recovery  
Funds**

2023 Report

**City of Riverside**  
**2023 Recovery Plan**

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## GENERAL OVERVIEW



### **Executive Summary**

The City of Riverside (City) continues with its response to the impacts the Covid-19 pandemic has had on our community by designing and implementing a variety of programs ranging from public health and community support to investment in our community infrastructure.

Projects range from near completion to final design phase. The projects and programs have been well received by the community and many have benefitted from these services. The funding provided by the American Rescue Plan Act (ARPA) is addressing many of the negative impacts the pandemic had on our community and allowing for a successful recovery. The City continues to use the adopted *Riverside Road to Recovery* and the *Envision Riverside 2025 Strategic Plan*, to not only recover successfully from the impacts of the pandemic, but also look toward the future of our community and remain resilient. The two plans have a clear roadmap for the next few years to achieve an equitable and sustainable recovery.

### *Riverside Road to Recovery*

In May 2020, the City Council approved the Riverside Road to Recovery (Recovery Framework). The City developed the framework to drive recovery in Riverside shortly after the pandemic started. The framework is divided into three phases *Response, Recovery, and Thrive*. Within each phase, key categories with broad objectives and supporting actions support the overall goals. The Recovery Framework has guided how State and Local Fiscal Recovery Funds (SLFRF) are used.

#### The Recovery Framework:

1. Provides a sustainable and resilient post-crisis recovery framework for Riverside's residents, businesses, workforce, and other agencies that remains fluid to changing response activities and regulatory guidelines.
2. Identifies ways to combat the pandemic in a meaningful way and identifies responses and recovery strategies that are appropriate to the risks and sustained over necessary periods.
3. Employs the tools necessary to keep virus transmissions as low as possible while restarting the economy.
4. Identifies measures of effective health protection with gradual relaxation of restrictions in the social and economic environment.
5. Establishes a strategy to guide the nimble development of implementable actions through a phased approach during the economic recovery.

#### Areas of Focus:

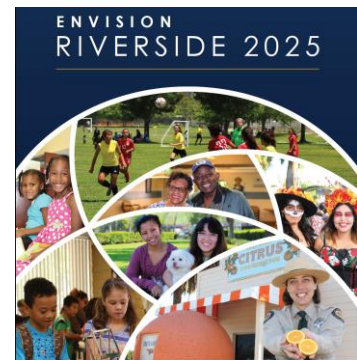
The framework is broken down into five key areas: Economy, Community, Environment – Natural and Built, Internal Organizational Response and Communication. Under each Area of Focus, there are identified objectives with corresponding action items and anticipated benefits. These are used to guide the development of implementation items, identify responsible City

departments, key partners, and community stakeholders, and establish any necessary timelines and budgets.

The Recovery Framework is intended to be a fluid framework and is meant to be flexible in response to evolving changes of the pandemic and availability of resources. The Recovery Framework also considers strategies to mitigate impacts to community members and suggests other strategies to ensure the recovery process is safe, equitable, and inclusive. The development of this Recovery Framework has better positioned the city to develop an equitable and inclusive plan for the American Rescue Plan Act funds.

*Envision Riverside 2025 Strategic Plan*

On October 20, 2020, the City Council approved the Envision Riverside 2025 Strategic Plan identifying six strategic priorities. Cross-Cutting Threads are incorporated throughout all areas of the Envision Riverside 2025 Strategic Plan that are reflected in all our outcomes. Implementation of all Strategic Priorities should be reflected in all our outcomes and include: Community Trust, Equity, Fiscal Responsibility, Innovation, and Sustainability and Resiliency. These cross-cutting threads will be implemented in designing and implementing projects and programs with the funds received.



Cross Cutting Thread	Description	Applicable Evaluation for ARPA
<b>Community Trust</b>	Riverside is transparent and makes decisions based on sound policy, inclusive community engagement, involvement of City Boards & Commissions, and timely and reliable information. Activities and actions by the City serve the public interest, benefit the City’s diverse populations, and result in greater public good.	Implementation of engagement of constituents and communities in developing plans for use of funds to catalyze broader economic recovery and rebuilding.
<b>Equity</b>	Riverside is supportive of the City’s racial, ethnic, religious, sexual orientation, identity, geographic, and other attributes of diversity and is committed to advancing the fairness of treatment, recognition of rights, and equitable distribution of services to ensure every member of the community has equal access to share in the benefits of community progress.	Evaluation of potential programs and projects response to disproportionately impacted groups and the exacerbation of health inequities along racial, ethnic, and socioeconomic lines.

<b>Fiscal Responsibility</b>	Riverside is a prudent steward of public funds and ensures responsible management of the City’s financial resources while providing quality public services to all.	Evaluation of potential programs for necessary investments in services and infrastructure.  Provision of government services to the extent of the reduction in revenue due to COVID-19.
<b>Innovation</b>	Riverside is inventive and timely in meeting the community’s changing needs and prepares for the future through collaborative partnerships and adaptive processes.	Evaluation of programs to make necessary investments in water, sewer, or broadband infrastructure.
<b>Sustainability and Resiliency</b>	Riverside is committed to meeting the needs of the present without compromising the needs of the future and ensuring the City’s capacity to persevere, adapt and grow during good and difficult times alike.	Evaluation of projects and programs adaptability to changes and continued change over time to the response to the COVID-19 public health emergency.

These guiding plans along with community input, potential regional collaborations, infrastructure, and health and safety demands are considered as the City develops and implements programs and projects that promote a response to the pandemic and economic recovery.

**Uses of Funds**

On July 13, 2021, the City Council received an overview of ARPA and moved to approve a return to the City Council for a workshop to focus on the use of the funds. The City of Riverside carefully considered and evaluated the use of ARPA funds. On October 5, 2021, City Council considered a proposed expenditure plan for the first tranche of funds and provided feedback and subsequently approved an expenditure plan for the first allocation on November 9, 2021. The proposed expenditure plan was guided by the Interim Final Rule and allowed for flexibility should changes be necessary to comply with the Final Rule when published by U.S. Department of the Treasury and the needs of our community at that time.

Since the approval of the expenditure plan for the first tranche of funding by the City Council, staff has continued assessing needs and opportunities with careful consideration of program design to help support a strong and equitable recovery. These efforts have been done with consideration and in alignment with the City’s Strategic Plan adopted in October 2021 and the Riverside Road to Recovery approved in May 2020.

The City has engaged in successful collaborative efforts with community partners. The partnerships developed continue and have resulted in services that directly benefit the community. These community partners are a resource to stay apprised of the needs of the community. Information gathered and learned by their activities and services continue to be in efforts for a strong and equitable recovery from the COVID-19 pandemic and economic downturn.

Projects and programs were and will continue to be strategically structured and considered to respond to impacts. These programs and projects may include, but are not limited to a response to:

- Mitigation and prevention
- Broader health impacts
- Negative economic impacts to households, businesses, and nonprofits
- Resources and services to communities that are disproportionately impacted
- Infrastructure supporting recovery

On November 15, 2022, a preliminary draft of the second round of ARPA funding was presented to City Council. The Mayor and City Council received and provided input. On February 7, 2023, the City Council reviewed and approved the second expenditure plan. The plan outlines the projects and programs to be designed and implemented. The plan also provides a list of the city services that will be funded with the revenue replacement. The revenue replacement expenditures were outlined to provide transparency as to how funds are being spent.

### *Public Health*

The first allocation of funds considered SLFR funding allocation to ensure resources to vaccines, testing, and sanitization of city facilities. The pandemic has also had an impact on the mental health and wellbeing of people. Impacts to mental health and limitations to in person access to mental health services during the pandemic were present in the community. Missed medical appointments and unhealthy behaviors resulting from the pandemic can have negative health impacts for the community. To address these concerns, programs were designed to support the community and provide valuable resources. Recreational opportunities have been made available to the community and are accessible at reduced rates to support physical activity and improved fitness through programming in the Parks, Recreation, and Community Services. In addition, programs within the city's library system that help support mental health are available through a partnership with a local non-profit organization. Having access to these resources in city facilities builds social connection and helps residents access them within their neighborhoods in a safe environment. During the pandemic, the City learned that parks, community centers, and libraries are critical connectors to the community. Designing integration of programs at these community hubs have allowed underserved communities to receive services alongside essential services.

The programs designed include:

- workforce development for those that were impacted by COVID-19
- increased educational outcomes for students that were disproportionately impacted by school closures as a result of COVID-19
- risk mitigation to stop the spread of COVID-19 and other illnesses in the community
- mental health support
- childcare support

The goal is to provide resources to sustain and improve community well-being and to do this in a manner that ensures equitable access and focus on those disproportionately impacted. Some programs that aim to achieve this include, but are not limited to the following:

- Mental Health Support
- Vaccination Site
- EOC Ventilation Upgrade & Situational Awareness
- Safe at Your Library

*Negative Economic Impacts*

Community survey results indicated areas of need; the community identified priorities to respond to the negative impacts to households. Programs are designed to address inequities for the most vulnerable communities. Projects and programs range from resources to help families return to work, regain financial stability to investment in resources to fill gaps in education and other skills that promote resiliency throughout the communities across generations. Projects and programs are offered through Parks, Recreation, and Community Services; Library; Police; and Community and Economic Development Departments and are focused on investing in the community to regenerate financial stability for households, businesses, and community organizations.

Small Business Support: Riverside’s small and micro-business community accounts for between 60% and 70% of all local businesses, and over 32% of private employment in the City. This includes a growing number of home-based operations that may represent the primary income or serve as an important supplement to an otherwise low to moderate income household.

When designing programs, the City continues to assess and consider how funds may be used to respond to these negative economic impacts and ways to potentially provide economic support that may infuse recovery capital into the most impacted sectors of the small business community.

The goal is to reduce financial impacts resulting from the pandemic and help not only with recovery, but also long-term success and growth. Support to the small business community may result in employment opportunities for the community helping to further improve economic sustainability. The following programs aim to achieve this.

- Riverside Small and Micro-Business Grant
- Business Security Match Program

Non-Profit Organizations: Non-profits, arts & cultural organizations and event organizers as with most businesses had to strategize and implement new practices to serve, produce and provide to the residents and visitors to the City of Riverside. The difference for these businesses versus

“traditional” businesses is they are often volunteer driven and work on extremely tight financial budgets that rarely leave room for extreme emergencies as with the case of the pandemic. At the onset of the pandemic, city staff contacted over 300 non-profits to learn the unique needs of the organizations; the resources and information that would best help their organizations to continue their valuable service; and to connect the community with the





resources that these organizations provide. Programs are designed to ensure the services and funding will provide opportunities for these organizations to stay relevant, allow them to transition to a new way of providing services, and diversify their programs to meet more of the needs of our community. Many non-profit organizations that receive these funds provide critical social services, including mitigation of food insecurity, wellness advocacy, arts & culture, education, and career advancement.

The goal is to provide recovery funding for organizations in addition to training that will provide the resources to remain operational. The following programs aim to achieve this.

- Non-profit Development Program
- Non-profit Grant Support

### Promoting equitable outcomes

Equitable distribution of services is in the forefront of programs and projects that are considered for these funds. To ensure that the City’s efforts promote equitable outcomes when designing programs, an assessment to facilitate recovery at the community level may be involved. The following Recovery Framework may be used to assist in ensuring equitable outcomes.

#### Facilitating Recovery at the Community Level

*Assessment:* Assessment of resources that can help facilitate recovery based on identification of community needs resulting from the impacts of the pandemic. By evaluating the situation and identifying what is needed and what resources are available, community needs can be met.

Recovery Framework	Actions
Collection of data and tools to assist in designing and implementing programs <ul style="list-style-type: none"> <li>○ Use of City’s geographic information system (GIS) data</li> <li>○ Use of Community Development Block Grant (CDBG) Qualifying Census Tracts mapping</li> <li>○ Community based organizations, economic development, non-profit data sharing</li> <li>○ Federal, State, County health indicators</li> </ul>	Designing projects and programs with consideration of available data to provide resources that meet identified needs.
Determine remaining or changed needs and resources	Ongoing community surveys, community meeting input, and available data will determine how funds will respond to ongoing needs.
Identify assets in the community <ul style="list-style-type: none"> <li>○ Partnership with community groups and stakeholders, i.e., neighborhood groups, education, social services, health organizations, arts &amp; culture groups, transportation</li> </ul>	The non-profit support grant provided an opportunity to develop continued partnerships with community organizations that provide needed services. These partnerships allow for a trusted source of services.
Identify assets available through city departments, Examples include but are not limited to: <ul style="list-style-type: none"> <li>○ Parks, Recreation and Community Services: recreation programs and classes, community and senior centers, community events</li> <li>○ Library: literacy and education resources, information services and workforce programs</li> </ul>	Many of the programs funded with SLFR that are being implemented at parks, community centers, and libraries that were found to be critical connectors to the community. Designing integration of programs at these community hubs will allow underserved communities to receive services alongside essential services.

<ul style="list-style-type: none"> <li>○ Neighborhood Engagement Division and Arts &amp; Cultural Division: support to nonprofits and programs, community engagement</li> <li>○ Riverside Public Utilities and Public Works: residential customer resources and educational programs, infrastructure</li> <li>○ Police and Fire: safety programs and resources</li> </ul>	
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The City intends to serve historically underserved communities identified by the ongoing assessment to accomplish closing gaps, reaching universal levels of service, and ensuring programs are evaluated to indicate equity progress.

Equitable Practices and Resources: It is vital and valuable to recognize and honor that many diverse communities make up the community of Riverside. These communities may have specific needs.

- Address and respond to all groups in the community and consider for example: geographic communities, age, ethnicity, language
- Reduce barriers and increase access
- Find community gatekeepers and request their involvement

As programs are designed and implemented the City’s goals remain consistent with achieving outcomes that advance strong, equitable growth and sustainability, including economic and racial equity. Tools to advance equity in the city services are underdevelopment, but SLFRF is guided by the Executive Order 13985 - On Advancing Racial Equity and Support for Underserved Communities Through the Federal Government. Additionally, the City is currently in the process to recruit an Equity Officer. This is a new position in the City and testament to the city’s commitment to advance equity. Upon recruitment, the Equity Officer will be assessing all the ARPA projects to ensure equitable outcomes can be achieved.

Efforts to Design SLFRF Programs:

The city’s goal in designing of SLFRF programs citywide is to impact the community to advance resiliency and this is possible only when equity plays a role to assist vulnerable populations.

Awareness: Information being considered in designing programs and informing the community of these resources include having an understanding of the demographics and using this data to best develop community communications.

According to the U.S. Census Bureau (2021), 46.0% speak a language other than English at home. Additionally, while a pivot to virtual services did take place as a response to the pandemic and avoid interruption in services, it is important to recognize that 95.1% of households have a computer and 89.8% of households have broadband internet subscriptions (U.S. Census Bureau).

Social media and other virtual platforms have an increasing role in engaging the community, but careful consideration of populations that may still prefer other communication sources is important to successful awareness of resources provided by ARPA.



*Access & Distribution:* To ensure that the community has equitable access to the services made available through ARPA, information was provided in a manner that is easy to understand. Applications for community services are created with simple formatting and utilizing language that is easily understood. When designing programs there is careful consideration to criteria selection to make these services attainable by community members who often are disproportionately impacted. The use of CDBG Census Tract as a qualifying criteria is an example of this effort when designing programs.. Nonprofit organizations were also considered during the design of programs because oftentimes these organizations are volunteer led and there is turnover in these roles. A training program was established to help ensure that these organizations that most often provide necessary or critical social services to the community have additional support. . The “Better Together” program has training opportunities and connects organizations with a city liaison to help ensure applications, and recordkeeping is done correctly, efficiently, and ensure success in obtaining necessary resources.

A focus is placed on efforts to raise awareness, access and distribution. This is going to be accomplished by several efforts including the development of relationships through partnerships, practices, and resources.

*Partnerships:* Identify community partners to be involved in the recovery efforts. Collaborating and bringing these partnerships together will inspire a thoughtful process to rebuild the community.

- Identify community leaders at all levels, i.e., neighborhood leaders, non-profit organizations, creative community, faith-based organizations, and education leaders.
- Public safety, i.e., Police and Fire, EOC
- Identifying opportunities to link and foster connections with the committees and subgroups.

*Desired Outcomes:* The City goals and targets for a successful implementation of the ARPA program are in alignment with the abovementioned Envisions Riverside 2025 Strategic Plan and the Riverside Road to Recovery Plan. The projects have a focus in services that are assisting underserved communities, low-income residents, and our senior population who were disproportionately impacted by the pandemic.

### Implementation of SLFRF Projects

*Goals and targets:* The goal and targets of the ARPA program are aligned and consistent with the Envision Riverside 2025 Strategic Plan and the Riverside Road to Recovery. These plans combined have a focus on response and mitigation; recovery; and sustainability. The programs and projects broadly fall under three main categories: Support to **Community, Business, and Non-profit Organizations**. The ARPA SLFRR funds will be used to build a more sustainable and resilient Riverside to respond to and recover from impacts related to the COVID-19 pandemic health crisis.

The Riverside Road to Recovery framework used in the designing and implementation of ARPA projects includes a community recovery process that allows for flexibility and opportunities to develop programs, plans and initiatives. As we move forward in the recovery process there is a

need to assess the resources that can help facilitate this process and ensure that the community has equitable resources to recover and remain resilient. By evaluating the situation and identifying what is needed and what resources are available, these identified community needs may be met. It is important to recognize that many communities make up the whole of Riverside. These communities may have shared culture, purpose, and experiences that enrich our region and may have specific needs. As we move forward, we will need to continue to address and respond to all groups in the community being mindful that there may be variations that have to be considered to reduce barriers and increase access. The framework also includes developing opportunities and providing resources that empower the community and encourage continuity and stability. As a community we are having to adjust and by providing resources there is an opportunity to facilitate a successful adjustment to ongoing changes. Some of the opportunities that may need to be considered include: access to safe and nutritious food, community health and safety resources, education and cultural resources, workforce skills, and childcare support. As we collaborate with community partners to be involved in the recovery efforts, new formed and existing partnerships together will inspire a thoughtful process to rebuild the community.

### Equity in Addressing Negative Economic Impacts

	Goals	Outcomes
Community, Small Business, and Non-profit Organizations	<p>Maintain information current and communicate available resources to the community.</p> <p>Perform periodic evaluations of community needs and cultivation of partnerships with service providers.</p> <ul style="list-style-type: none"> <li>○ <i>Things are changing very often and it manifests through changing needs in the community, so it is important to stay current and identify areas of need.</i></li> </ul> <p>Establish a network for non-profit organizations that provide social services to the most vulnerable.</p> <ul style="list-style-type: none"> <li>○ <i>During these times of need we have seen a number of organizations respond to the needs of the community by organizing food, diapers, and other needed supplies for distributions in the community.</i></li> </ul>	<p>Update resources on childcare services, senior resources, food distribution, and health and wellness.</p> <p>Developing an updated community survey to assess how the community is doing now in terms of overall well-being and accessing ARPA resources.</p> <p>The “Better Together” non-profit training series has been successful to for dissemination of important information but has also created an opportunity to foster partnerships within the community to ensure that all communities are addressed as programs are designed.</p>

### **Community Engagement**

The City is currently working on developing a citywide Community Engagement Plan to implement efforts for an equitable engagement with the community. Upon adoption of the plan and toolkit, the City will utilize these tools to further efforts for equitable engagement with the community.

For ARPA SLFRF, the community will have ongoing opportunities to participate and provide comments, feedback, and input in several ways including but not limited to:



- City Council meetings
- Community surveys
- Community meetings and events
- Email correspondence
- Community based organizations partners
- Information available on dedicated ARPA web page
- In person feedback at community facilities

The expenditure plan was developed with input from community surveys. Two community surveys have served as tools to assess needs in the community. The two surveys are the CARES Act community survey that guided the distribution of funds for services and the Riverside Road to Recovery community survey. These two surveys indicated the community’s priorities in terms of response and recovery. Below is an overview of the two surveys.

<b>Riverside Road to Recovery CARES Act Community Survey Results</b>
<p>Ranking of potential areas of need for the community</p> <ul style="list-style-type: none"> <li>– Food Assistance</li> <li>– Childcare Assistance</li> <li>– K-12 Distance Learning</li> <li>– Rental Assistance</li> <li>– Small Business Assistance</li> <li>– Affordable Housing</li> <li>– Health/Mental Health</li> <li>– Business and non-profit support*</li> </ul> <p><i>At the conclusion of CARES funded programs, the abovementioned areas continued to express need.</i></p> <p><i>*Riverside Road to Recovery</i></p>

The community engagement will focus on promoting and facilitating community vitality and social connection.

*Promote and facilitate Community Vitality:* Developing opportunities and providing resources that empower the community and encourage continuity and stability within the community to adjust and change with success. Obtaining input from the community to better respond to:

- Employment opportunity and training for new skills and knowledge
- Accessible and affordable temporary and permanent housing
- Access to safe and nutritious food
- Community health and safety resources
- Education and cultural resources
- Diversify resources to advocate for more equitable forms of resource distributions

*Social Connection:* Fostering social networks of support within the community will enhance the sense of community and increase resiliency and capacity resulting in improved community health, engagement, and enrichment. Obtaining input from the community to better respond to:

- Identification of what activities, programs, and resources encourage community resiliency
- Fostering the return to social integration with others in a manner that is safe and reduces risks
- Strengthening social capital and sense of community

### **Labor Practices**

The City of Riverside will continue to implement workforce practices on any infrastructure projects being pursued using strong labor standards to promote effective and efficient delivery of high-quality while also supporting the economic recovery through strong employment opportunities for workers.

An example of these practices includes those from the Public Works Department listed below but are not limited to:

1. Prevailing Wages;
2. Competitive Bid Process with the lowest responsible bidder receiving the project;
3. Projects support the City's Strategic Priorities and Five Cross-Cutting Threads to benefit communities across the City; and/or
4. The City employs engineering and construction management staff to design and construct high-quality infrastructure projects.

### **Use of Evidence**

The City may use funds for evidence-based interventions. The City will evaluate programs to ensure accountability and identify opportunities to improve them moving forward. Programs will be evaluated and standards to evaluate the program will ensure accuracy and equity. The City is developing an overall approach for using evidence and evaluation that is specific to approved programs, services and/or collaborations. The City is currently in the process of selecting a consultant and an administrator to assist in the administration of the ARPA program and further development of an evaluation plan.

### **Performance Report**

As projects are implemented and completed, methods for evaluation will be set and applied to each project. Programmatic data will be collected at the project level based on expenditure categories and data that will help in designing programs in the future that will support resiliency in the community. The project inventory provides an overview for each project and status of the project.



**PROJECT INVENTORY**

Public Health	
<b>1-01</b>	<p><b>Vaccination Site</b></p> <p><b>Funding Amount: \$11,250</b>  <b>Project Expenditure Category: 1.1 COVID-19 Vaccination</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> City-owned facility is the site of a community vaccination clinic. Because this facility has been committed for this use, there is a loss of revenue as a result. The funding is for the lease of the vaccination site and this vaccination clinic is managed by the Riverside County Department of Health and will provide vaccinations for residents of the City of Riverside. There is a public health benefit to the general public.</p>
<b>1-03</b>	<p><b>EOC Ventilation Upgrade &amp; Situational Awareness</b></p> <p><b>Funding Amount: \$650,000</b>  <b>Project Expenditure Category: 1.14 Other Public Health Services</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> <b>This project is a multi-phase project.</b> Phase I: Ventilation Upgrade. Future phases include remodel EOC lay out to provide enhanced capabilities, COVID/Pandemic safe working conditions, ADA accessibility, Upgrade EOC audio/video situational awareness system, and improve ventilation system. A resilient community requires emergency service resources to be maintained and prepared for emergencies. Initial improvements to the EOC will ensure continued response. The second allocation includes second phase of improvements that will build on the initial improvements and ensure response is conducted in a safe environment with no interruption in service.</p> <p>This project is in design phase.</p>
<b>2-01</b>	<p><b>COVID-19 Testing Kits</b></p> <p><b>Funding Amount: \$90,000.00</b>  <b>Project Expenditure Category: 1.2 Public Health COVID-19 Testing</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Testing Kits for city employees to prevent the spread of COVID-19.</p> <p>Testing kits distributed to employees to mitigation the spread of COVID-19. By reducing the spread of COVID-19, the city ensures uninterrupted service to the community for critical needs. Providing test for employees onsite provides a rapid response to prevent the spread of COVID-19 and minimize interruption to critical services. Employees are often in contact with public and this reduces risk to employees and general public.</p>

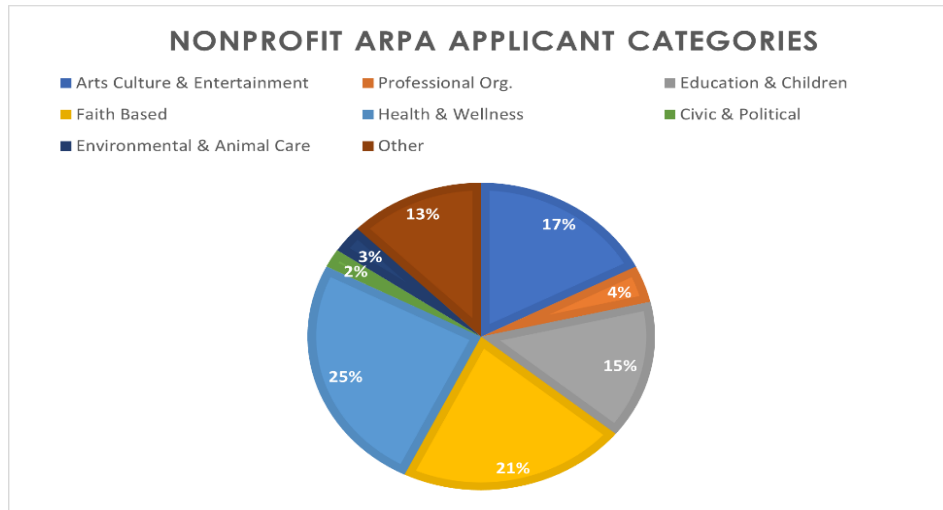
<p><b>1-14</b></p>	<p><b>Educational, and Health Promoting Recreational and Active Living Programs Scholarships</b></p> <p><b>Funding Amount: \$1,050,000</b>  <b>Project Expenditure Category: 1.14 Other Public Health Services</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> The pandemic limited recreation and physically activity and possible engagement in unhealthy eating habits that have burden individuals. Many of these individuals have limited or no access to recreation opportunities and even in situations where these are accessible there may be other barriers to accessing it due financial burden. This program provides for activities to improve health coming out of the pandemic and isolation through scholarships to participants meeting qualifying criteria or residing in a qualified census tract. Serving the hardest hit communities and families - providing additional resources to high-poverty school districts (RUSD/AUSD) and offering recreational/educational services as well as services to address social, emotional, and mental health needs.</p> <p>Programs are available to residents of all ages. Programs include:</p> <ol style="list-style-type: none"> <li>1. Senior Swim: Scholarship opportunities for seniors to enroll in senior aqua aerobic classes to help combat isolation, increase mobilization and mental health</li> <li>2. Youth Contract Classes: Youth Scholarships to participate in fee-based classes ranging from art, dance, cheer, ballet, martial arts, music, special interest, STEM, coding, digital media, and more</li> <li>3. Riverside Arts Academy: Funding for youth scholarships to participate in fee-based dance, visual art and music programs at various community centers and instruments/supplies/materials to offer classes</li> <li>4. Youth Sports: Scholarship opportunities for youth to register for youth sports or contract youth sports activities. Studies indicate that during COVID-19, lack of accessibility, socialization and increase in mental health issues.</li> </ol> <p>Scholarship funds for recreation programs have served 14,519 participants.</p>
<p><b>1-18</b></p>	<p><b>Safe at Your Library</b></p> <p><b>Funding Amount: \$185,000</b>  <b>Project Expenditure Category: 1.14 Other Public Health Services</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> The Safe at Your Library project is a host of mitigation efforts to reduce spread of COVID19 and other illnesses, ability to limit access to materials that may have potential hazards, safer drinking fountains for community members at libraries and enhanced security and safety through clean exteriors and interiors of each library location. Modifications include the addition of lockable book drops, water bottle filling stations, sanitizing kits for families, and an app-based circulation feature for the community to use to checkout materials with their own digital devices.</p>

	<p>The Library is currently purchasing and then installing new book drops and water fountains for the remainder of 2023. The Library is also purchasing AEDs in 2023. Additional resources and services are being assessed to implement in 2024.</p>
<b>Negative Economic Impacts</b>	
<p><b>1-05</b></p>	<p><b>Riverside Small and Micro-Business Grant</b></p> <p><b>Funding Amount: \$6,000,000</b>  <b>Project Expenditure Category: 2.29 Loans or Grants to Mitigate Financial Hardship</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> This project is being designed to provide economic support by infusing recovery capital into the most impacted sectors of the business community with improvements to previous programs eligibility, application process, funding structure, and marketing.</p> <p>Areas of focus include:</p> <ol style="list-style-type: none"> <li>1) Size: small and micro enterprises, which comprise nearly 70% of Riverside’s business community and account for over 32% of local employment</li> <li>2) Industry: local retail, restaurants, tourism, and personal and professional services were among the most impacted by the pandemic</li> <li>3) Underserved Communities: targeting businesses that represent disadvantaged communities to ensure an equitable recovery</li> <li>4) Local Farms: many local farmers experienced negative economic impacts when restaurants and industrial buyers sheltered in place and when employees became sick with Covid-19</li> <li>5) Start-ups and street vendors.</li> </ol> <p>This program is currently under design. A Request for Proposals (RFP) to administer the program was completed and an agreement with community partner is being considered for approval. Program tentatively scheduled to begin fall 2023.</p>
<p><b>1-06</b></p>	<p><b>Business Security Match Program</b></p> <p><b>Funding Amount: \$1,000,000</b>  <b>Project Expenditure Category: 2.29 Loans or Grants to Mitigate Financial Hardship</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> The business security program in collaboration with the Police Department will assist business with security practices and resources to ensure impacted sectors of business can recover and continue to provide services in a secured environment.</p> <p>The program received 138 applications from businesses during the open application period. To date 10 businesses have already completed improvements and received grant funds.</p>



<p><b>1-07</b></p>	<p><b>Senior Food Delivery</b></p> <p><b>Funding Amount: \$130,000</b>  <b>Project Expenditure Category: 2.1 Household Assistance: Food Programs</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> This program will provide bi-weekly delivery of nutritious food to participating seniors. Recipients will be up to 600 seniors receiving public assistance, residing in qualifying census tracts, or are homebound.</p> <p>2,830 Senior Meals have been served throughout the community</p>
<p><b>1-10</b></p>	<p><b>Non-profit Development Program</b></p> <p><b>Funding Amount: \$240,000</b>  <b>Project Expenditure Category: 2.34 Assistance to Impacted Non-profit Organizations</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Educational and technical workshops to provide training to non-profits in areas of fundraising, donor development, boards, marketing, etc. to help with development of sustainability for organizations. Preparation for submittal of proposals to city for program funding.</p> <p>This program is currently under design and will expand the “Better Together” training series. Currently a community survey for nonprofits is underway to assess needs and design additional elements. The program will be available Fall 2023.</p>
<p><b>1-11</b></p>	<p><b>Non-profit Grant Support</b></p> <p><b>Funding Amount: \$2,000,000</b>  <b>Project Expenditure Category: 2.34 Assistance to Impacted Non Profit Organizations</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Grant program to support non-profit organizations. This program is available for one year.</p> <p>This grant program for nonprofits: 501(c)3 as defined by the interim rule will include:</p> <ol style="list-style-type: none"> <li>1. Community Organizations</li> <li>2. Food Pantries</li> <li>3. Performing Arts</li> </ol> <p>Grants may be used for a variety of expenditures including, but not limited to: special event mitigation and prevention support; equipment, supplies, products, signage, etc. at events to help mitigate the spread of COVID-19 (e.g. hand sanitizer, sinks, signage for mask wearing, masks, etc.; mitigate interruption of services to the community; and economic hardships.</p>

The program was implemented from March 2022 until March 2023. A total of 99 non-profit organizations were approved to receive funding to continue with their programs and services. Each grant was for approximately \$5,000 to \$24,000.



**1-13 At-Risk Teen Wellness Classes**

**Funding Amount: \$450,000**

**Project Expenditure Category: 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services**

**Project Overview, Status, & Performance:** Provide instruction on wellness, mental health, for teens most impacted by the pandemic. Funding will be used for instructors and class materials. This program will supporting the public health response by providing services to address behavior healthcare needs exacerbated by the pandemic. Serving the hardest hit communities and families: funding for community violence intervention programs, providing additional resources to high-poverty school districts (RUSD/AUSD) and offering educational services like tutoring or ASP as well as services to address social, emotional, and mental health needs.

Each wellness class within the Parks, Recreation, and Community Services system is experiencing consistent number of attendees. The following are attendees by session.

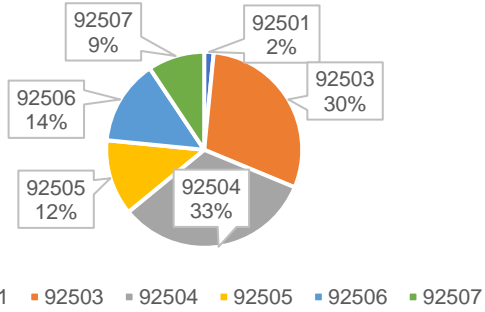
- Woodshop = 25
- Financial Literacy = 80
- NCYOP = 98
- Ceramics = 69
- Heart Savers CPR = 24
- Food Handlers = 22

<p><b>1-17</b></p>	<p><b>Project Bridge Program</b></p> <p><b>Funding Amount: \$1,000,000</b>  <b>Project Expenditure Category: 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> This program includes Young Offenders and At Risk Teen Wellness Classes for reintegration into society. Funding will provide full program services to teens who are currently on probation-15 participants (aged 16 to 22 years old at the time of program involvement).</p> <p>This program supports the public health response by providing services to address behavior healthcare needs exacerbated by the pandemic. Serving the hardest hit communities and families: funding for community violence intervention programs, providing additional resources to high-poverty school districts (RUSD/AUSD) and offering educational services like tutoring or ASP as well as services to address social, emotional, and mental health needs.</p> <p>The program has served 277 participants.</p>
<p><b>1-20</b></p>	<p><b>Your Library in Your Neighborhood</b></p> <p><b>Funding Amount: \$345,000</b>  <b>Project Expenditure Category: 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> To make library services more accessible to each resident and ensure a contact-less pickup of materials the Library will install six (6) book lockers positioned at various locations throughout Riverside at parks, community/senior centers, select library locations, and other strategic locations. Community members will be able to request library books to be picked up at any of the lockers throughout the city, staff will deliver the items, and once notified customers will be able to pick up their items at their convenience, without having staff interaction. This will increase access to the Library in a safe way that limits the spread of COVID-19 or other illness.</p> <p>City has identified the five locations to install remote lockers. Additionally, installation needs are identified, and procurement and procedures are being finalized. The program is a multi-department collaboration between Parks, General Services, and Library. A Request for Proposals (RFP) was issued for required services. Agreement with selected vendor will follow. Safe Accessible Lockers will be at four community centers and the Main Library to provide access to community and ensure equitable services and close gaps in service.</p>

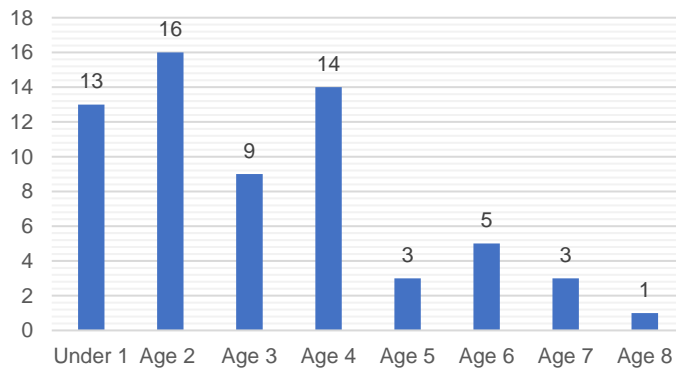


<p>1-21</p>	<p><b>El Dorado Park Development</b></p> <p><b>Funding Amount: \$1,800,000</b>  <b>Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Design and construction of new fitness stations, irrigation and planting improvements, playgrounds, LED lighting system, and various site furnishings. This project will add new park facilities &amp; amenities, encourage/provide access to physical fitness &amp; health exercise equipment to all park users, provide irrigation water conservation improvements by removing turf, installing water efficient drip irrigation, and installing a smart controller to substantially reduce the overall use of water. The lighting system will provide additional safety and security with expanded lighting and brightness levels throughout park while reducing overall energy consumption &amp; providing cost savings in perpetuity.</p> <p>This project is currently under design.</p>
<p>1-22</p>	<p><b>Childcare Support</b></p> <p><b>Funding Amount: \$1,500,000</b>  <b>Project Expenditure Category: 2.11 Healthy Childhood Environments: Childcare</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> The pandemic had a significant impact on childcare providers. Many challenges were experienced including operations, childcare accessibility for families, a shift from full-time to part-time needs in care.</p> <p>This project will establish a network of childcare providers in the city to provide childcare services to families that meet establish criteria. Childcare providers enrolled in the network are reimbursed for childcare services provided to these families.</p> <p>To assist with childcare provider capacity a selected partner will assist with a partnership to address immediate needs of the childcare marketplace. These services will be made available in various languages with a focus on ensuring services are diverse and equitable. The program may address provider professional development, software licenses and technology platform with 24/7 dedicated matching support for both parents and providers and parent childcare subsidy programs.</p> <p>The project was implemented, and additional childcare provider funds are being considered to continue services. The successful pilot program was implemented over a 6-month period and included 64 children receiving childcare. Childcare Providers have indicated interest in continuing the program through the end of the ARPA program.</p> <p>The following graphs include data collected from participants enrolled in the initial phase of the program:</p>

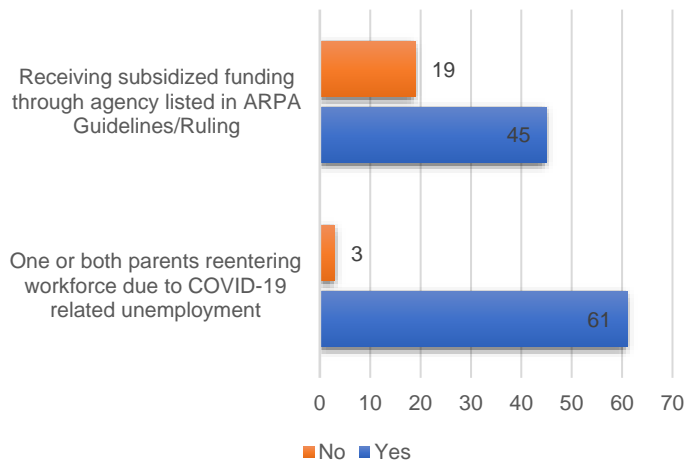
ARPA Childcare Program - Zip Code



ARPA Childcare Program  
Ages of Children



ARPA Childcare Program



<p><b>1-23</b></p>	<p><b>Career Connection Program</b></p> <p><b>Funding Amount: \$500,000</b>  <b>Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Career Connection Hubs in all 8 library locations that encourage workforce development, job seeking, and skill building for those that are transitioning employment opportunities due to COVID-19. These will be mindful of the emergence of remote workers and the need for space that is comfortable to work. Expanding on successful areas already funded through CARES Act; funds will allow access to laptop kiosks at 6 locations, free printing for all community members, 3D printers, monthly workshops in Spanish, ASL and English, and books/e-resources.</p> <p>These spaces will provide increased employment opportunities and success in finding work for community members who lost work during COVID-19 or need to transition to new employment; and a serene location for those needing to work remotely which allows them to achieve work related goals. Evaluation will be done measuring the number of computer sessions and attendance at trainings.</p> <p>The Library has begun design updates for the adults service areas at each location once laptop kiosks are installed. Installations are anticipated to be complete end of 2023. The Library offered free printing and an evaluation of the program performance underway.</p>
<p><b>2-02</b></p>	<p><b>Non-profit Partner Community Programs</b></p> <p><b>Funding Amount: \$1,000,000</b>  <b>Project Expenditure Category: 2.34 Assistance to Impacted Non Profit Organizations</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Community servicing programs provided by non-profit organization partnerships. Non-profit sub-recipients will provide social service programs to impacted and disproportionately impacted communities per ARPA guidance.</p> <p>The project is currently under development.</p>
<p><b>Public Sector Capacity</b></p>	
<p><b>1-25</b></p>	<p><b>Cybersecurity Infrastructure</b></p> <p><b>Funding Amount: \$400,000</b>  <b>Project Expenditure Category: 5.21 Broadband: Other Projects</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Replace city’s current internet-facing firewalls as they have reached end of life, end of support, and the City will no longer be able to get replacement parts or repair them if they fail.</p> <p>This project is in final phase for completion.</p>



### Administration of ARPA Program

The projects below are for the successful administration of the ARPA program citywide and are in the procurement process.

<b>1-28</b>	<b>Consultant ARPA</b> <b>Funding Amount: \$450,000</b>  Provide compliance and technical assistance.
<b>2-03</b>	<b>ARPA Administrator</b> <b>Funding Amount: \$200,000</b>  Administration of SLFRF program, including costs to support the effective management and oversight.