



CITY OF RIVERSIDE

# RECOVERY PLAN

STATE AND LOCAL  
FISCAL RECOVERY  
FUNDS



2022



City of Riverside  
**Recovery Plan**

**State and Local Fiscal Recovery  
Funds**

2022 Report

**City of Riverside**  
**2022 Recovery Plan**

**Table of Contents**

**General Overview.....2**

    Executive Summary.....2

    Uses of Funds .....4

    Promoting Equitable Outcomes .....7

    Community Engagement .....11

    Labor Practices .....13

    Use of Evidence .....13

    Performance Report .....13

**Project Inventory.....13**

## GENERAL OVERVIEW

### **Executive Summary**

The City of Riverside (City) is responding to the impacts the COVID-19 pandemic has had on our community by designing and implementing a variety of programs ranging from public health and community support to investment in our community infrastructure. The impacts of the pandemic continue to persist in our community as we move forward to recovery. The funding provided by the American Rescue Plan Act (ARPA) has begun to address many of the negative impacts the pandemic had on our community. During the pandemic the city quickly mobilized to begin creating a plan to respond and recover successfully to impacts from pandemic. At this same time, the City Council was committed to adopting the city's strategic plan. The timeliness of these two plans provided the opportunity for the city to have a clear roadmap for the next few years to achieve an equitable and sustainable recovery.

#### *Riverside Road to Recovery*

The City developed a framework to drive recovery in Riverside soon after the pandemic started. This framework was divided into three phases *Response, Recovery, and Thrive*. Within each phase, key categories with broad objectives and supporting actions were created to support the overall goals. In May 2020, the Riverside Road to Recovery (Recovery Framework) was approved by the City Council. The Recovery Framework is guiding how State and Local Fiscal Recovery Funds (SLFRF) are being used.

The Recovery Framework is intended to:

1. Provide a sustainable and resilient post-crisis recovery framework for Riverside's residents, businesses, workforce, and other agencies that remains fluid to changing response activities and regulatory guidelines.
2. Identify ways to combat the pandemic in a meaningful way, and identify responses and recovery strategies that are appropriate to the risks and can be sustained over necessary periods.
3. Employ the tools necessary to keep virus transmissions as low as possible while restarting the economy.
4. Identify measures of effective health protection with gradual relaxation of restrictions in the social and economic environment.
5. Establish a strategy to guide the nimble development of implementable actions through a phased approach during the economic recovery.

Areas of Focus:

This framework is broken down into five key areas: Economy, Community, Environment – Natural and Built, Internal Organizational Response and Communication.



Under each Area of Focus, there are identified objectives with corresponding action items and anticipated benefits. These are used to guide the development of implementation items, identify responsible City departments, key partners, and community stakeholders, and establish any necessary timelines and budgets.

partners, and community stakeholders, and establish any necessary timelines and budgets.

The Recovery Framework is intended to be a fluid framework and is meant to be flexible in response to evolving changes of the pandemic and availability of resources. The Recovery Framework also considers strategies to mitigate impacts to community members and suggests other strategies to ensure the recovery process is safe, equitable, and inclusive. The development of this Recovery Framework has better positioned the city to develop an equitable and inclusive plan for the American Rescue Plan Act funds.

*Envision Riverside 2025 Strategic Plan*

On October 20, 2020, the City Council approved the Envision Riverside 2025 Strategic Plan identifying six strategic priorities. Cross-Cutting Threads are incorporated throughout all areas of the Envision Riverside 2025 Strategic Plan that are reflected in all our outcomes. Implementation of all Strategic Priorities should be reflected in all our outcomes and include: Community Trust, Equity, Fiscal Responsibility, Innovation, and Sustainability and Resiliency. These cross-cutting threads will be implemented in designing and implementing projects and programs with the funds received.

| Cross Cutting Thread   | Description   | Applicable Evaluation for ARPA  |
|------------------------|---|---|
| <b>Community Trust</b> | Riverside is transparent and makes decisions based on sound policy, inclusive community engagement, involvement of City Boards & Commissions, and timely and reliable information. Activities and actions by the City serve the public interest, benefit the City’s diverse populations, and result in greater public good. | Implementation of engagement of constituents and communities in developing plans for use of funds to catalyze broader economic recovery and rebuilding.                               |
| <b>Equity</b>          | Riverside is supportive of the City’s racial, ethnic, religious, sexual orientation, identity, geographic, and other attributes of diversity and is committed to advancing the fairness of treatment, recognition of rights, and  | Evaluation of potential programs and projects response to disproportionately impacted groups and the exacerbation of health inequities along racial, ethnic, and socioeconomic lines. |

|                                      |  |   |
|--------------------------------------|--|---|
|                                      | equitable distribution of services to ensure every member of the community has equal access to share in the benefits of community progress.  |   |
| <b>Fiscal Responsibility</b>         | Riverside is a prudent steward of public funds and ensures responsible management of the City’s financial resources while providing quality public services to all.  | Evaluation of potential programs for necessary investments in services and infrastructure.<br><br>Provision of government services to the extent of the reduction in revenue due to COVID-19. |
| <b>Innovation</b>                    | Riverside is inventive and timely in meeting the community’s changing needs and prepares for the future through collaborative partnerships and adaptive processes.   | Evaluation of programs to make necessary investments in water, sewer, or broadband infrastructure.  |
| <b>Sustainability and Resiliency</b> | Riverside is committed to meeting the needs of the present without compromising the needs of the future and ensuring the City’s capacity to persevere, adapt and grow during good and difficult times alike. | Evaluation of projects and programs adaptability to changes and continued change over time to the response to the COVID-19 public health emergency.   |

These guiding plans along with community input, potential regional collaborations, infrastructure, and health and safety demands will be considered as the City develops programs and projects that will promote a response to the pandemic and economic recovery.

**Uses of Funds**

On July 13, 2021, the City Council received an overview of ARPA and moved to approve a return to the City Council for a workshop to focus on the use of the funds. The City of Riverside carefully considered and evaluated the use of ARPA funds. On October 5, 2021, City Council considered a proposed expenditure plan for the first tranche of funds and provided feedback and subsequently approved an expenditure plan for the first allocation on November 9, 2021. The proposed expenditure plan was guided by the Interim Final Rule and allowed for flexibility should changes be necessary to comply with the Final Rule when published by US Department of the Treasury and the needs of our community at that time.

Since the approval of the expenditure plan for the first tranche of funding by the City Council, staff has continued to assess needs and opportunities available to ensure the programs help support a strong and equitable recovery. These efforts have been done with consideration and in alignment with the City’s Strategic Plan adopted in October 2021 and the Riverside Road to Recovery approved in May 2020.

At the onset of the pandemic, the City created two interdepartmental teams the Business Support and the Community Support teams to respond to negative impacts of the pandemic. These two teams worked closely with community-based organizations and nonprofits to provide essential services to the community. Through these collaborative efforts, partnerships developed that continue to date. These community partners are a resource to stay apprised of the needs of the community. Information gathered and learned by the response activities were used and helpful to design programs and projects for a strong and equitable recovery from the COVID-19 pandemic and economic downturn. A continued relationship with community partners will help to design future programs as well.

Projects and programs were and will continue to be strategically structured and considered to respond to impacts. These programs and projects may include, but are not limited to a response to:

- Mitigation and prevention
- Broader health impacts
- Negative economic impacts to households, businesses, and nonprofits
- Resources and services to communities that are disproportionately impacted
- Infrastructure supporting recovery

### *Public Health*

The COVID-19 pandemic has had an impact on various aspects of community health. Mitigating the spread of COVID-19 in the community is a priority. SLFR funding was allocated to ensure there are resources to vaccines, testing, and sanitization of city facilities. The pandemic has also had a severe impact on the mental health and wellbeing of people. Impacts to mental health and limitations to in person access to mental health services during the pandemic are also present in the community. Missed medical appointments and unhealthy behaviors resulting from the pandemic can have negative health impacts for the community. To address these concerns programs that support the community and provide resources have been designed including recreational opportunities that have been made available to the community and are accessible at reduced rates and help to support physical activity and improved fitness through programming in the Parks, Recreation, and Community Services. Additionally, programs within the city's library system that help support mental health are in the planning stage. Having access to these resources in city facilities builds social connection and helps residents access them within their neighborhoods in a safe environment.

There are studies that are finding the impacts of the pandemic extend to various aspects of community life, some include learning loss in children, impacts to mental health, loss of social connection and COVID-19 variants are making it more important than ever that we put infrastructure in place that reduces the risk of exposure. During the pandemic, the City learned that parks, community centers, and libraries are critical connectors to the community. Designing integration of programs at these community hubs will allow underserved communities to receive services alongside essential services. The programs designed may include: workforce development for those that were impacted by COVID-19, increased educational outcomes for students that were disproportionately impacted by school closures as a result of COVID-19, risk mitigation to stop the spread of COVID-19 and other illness in the community, mental health support, and childcare support.

The goal is to provide resources to sustain and improve community well-being and to do this in a manner that ensures equitable access and focus on those disproportionately impacted. Some programs that aim to achieve this include, but are not limited to the following:

- Mental Health Support
- Vaccination Site
- EOC Ventilation Upgrade & Situational Awareness
- Enhanced Sanitization Services
- Safe at Your Library

### *Negative Economic Impacts*

Community survey results indicated areas of need; the community identified priorities to respond to the negative impacts to households. A consistent prioritized need in the community was the need for food security. Food insecurity existed prior to the pandemic and was only exacerbated by the crisis. Some programs are being designed to not only address food insecurity for the most vulnerable communities, but to also ensure that there is a focus on sustainable food systems from farm to fork that will support workforce development by farmer training. Community food pantries were one of the first in our community to respond to the household impacts of the pandemic by providing food to residents including the most vulnerable such as seniors and families faced with unemployment. Additional programs will be designed with focus on equity in food systems by supporting local pantries through program guidance in reducing waste, providing client and volunteer education, and delivery service of locally grown fresh produce to support local farms. All services will be geared toward underserved communities, low-income residents, and our senior population.

*Small Business Support:* Riverside's small and micro-business community accounts for between 60% and 70% of all local businesses, and over 32% of private employment in the City. This includes a growing number of home-based operations that may represent the primary income or serve as an important supplement to an otherwise low to moderate income household.

COVID-19 has put significant stress on these businesses, and as noted by the Small Business Development Centers, the pandemic has exacerbated inequalities impacting small businesses owned by women, people of color and businesses in underserved communities. Many were unable to successfully apply for State and Federal relief, and even among those that did, the duration of the pandemic and lingering economic uncertainty pose a threat to survival.

When designing programs, the City continues to assess and consider how funds may be used to respond to these negative economic impact and ways to potentially provide economic support that may infuse recovery capital into the most impacted sectors of the small business community. It is focusing on businesses that were unsuccessful in applying for other sources of support and put a priority on industry sectors and disadvantaged communities that data from the CARES Act grant and staff outreach identified as most affected. In addition, programs have been considered that provide a platform for collaboration with partners to improve awareness of other critical support services that businesses need for an equitable recovery.

The goal is to reduce financial impacts resulting from the pandemic and help not only with recovery, but also long-term success and growth. Support to the small business community may



result in employment opportunities for the community helping to further improve economic sustainability. The following programs aim to achieve this.

- Riverside Small and Micro-Business Grant
- Business Security Match Program

*Non-Profit Organizations:* Non-profits, arts and cultural organizations, and event organizers as with most businesses had to strategize and implement new practices to serve, produce and provide to the residents and visitors to the City of Riverside. The difference for these businesses versus “traditional” businesses is they are often volunteer driven and work on extremely tight financial budgets that rarely leave room for extreme emergencies as with the case of the pandemic. At the onset of the pandemic, city staff contacted over 300 non-profits to learn the unique needs of the organizations; the resources and information that would best help their organizations to continue their valuable service; and to connect the community with the resources that these organizations provide. Programs have been designed to ensure the services and funding will provide opportunities for these organizations to stay relevant, allow them to transition to a new way of providing services, and diversify their programs to meet more of the needs of our community. City Staff heard and saw from many nonprofits that their traditional donors, suppliers, funders were not able to continue their services or funding, programs have been designed to provide opportunities that will allow them to continue to serve.

The goal is to provide recovery funding for organizations and training that will provide the resources to remain operational and do this in a manner that sustainability in its implementation. The following programs aim to achieve this.

- Nonprofit Development Program
- Nonprofit Grant Support

*Revenue Replacement:* ARPA funds will be used to replace revenue loss. The use for the revenue replacement will be determined as needs arise and with a focus on maintaining the health and safety of the community.

### **Promoting equitable outcomes**

Equitable distribution of services is in the forefront of programs and projects that are considered for these funds. To ensure that the City’s efforts promote equitable outcomes, when designing programs an assessment to facilitate recovery at the community level is involved. The following Recovery Framework may be used to assist in ensuring equitable outcomes.

#### *Facilitating Recovery at the Community Level*

*Assessment:* Assessment of resources that can help facilitate recovery based on identification of community needs resulting from the impacts of the pandemic. By evaluating the situation and identifying what is needed and what resources are available, community needs can be met.

| Recovery Framework  | Actions   |
|---|---|
| <p>Provide factual and trusted information and resources</p> <p>Collection of data and tools to assist in designing and implementing programs</p> <ul style="list-style-type: none"> <li>○ Use of City's geographic information system (GIS) data</li> <li>○ Use of Community Development Block Grant (CDBG) Qualifying Census Tracts mapping</li> <li>○ Community based organizations, economic development, nonprofit data sharing</li> <li>○ Federal, State, County health indicators</li> </ul>   | <p>As programs are designed with consideration of available data to provide resources that meet needs.</p>  |
| <p>Determine remaining or changed needs and resources</p>   | <p>Ongoing community surveys, community meeting input, and available data will determine how funds will respond to ongoing needs.</p>   |
| <p>Identify assets in the community</p> <ul style="list-style-type: none"> <li>○ Partnership with community groups and stakeholders, i.e. neighborhood groups, education, social services, health organizations, arts &amp; culture groups, transportation</li> </ul>   | <p>The nonprofit support grant provided an opportunity to develop continued partnerships with community organizations that provide needed services. These partnerships allow for a trusted source of services.</p>  |
| <p>Identify assets available through city departments, i.e. Examples include but are not limited to:</p> <ul style="list-style-type: none"> <li>○ Parks, Recreation and Community Services: recreation programs and classes, community and senior centers, community events</li> <li>○ Library: literacy and education resources, information services and workforce programs</li> <li>○ Neighborhood Engagement Division and Arts &amp; Cultural Division: support to nonprofits and programs, community engagement</li> <li>○ Riverside Public Utilities and Public Works: residential customer resources and educational programs, infrastructure</li> <li>○ Police and Fire: safety programs and resources</li> </ul> | <p>Many of the programs funded with SLFR that are being implemented at parks, community centers, and libraries that were found to be critical connectors to the community. Designing integration of programs at these community hubs will allow underserved communities to receive services alongside essential services.</p> |

The City intends to serve historically underserved communities identified by the ongoing assessment to accomplish closing gaps, reaching universal levels of service, and ensuring programs are evaluated to indicate equity progress.

*Equitable Practices and Resources:* It is vital and valuable to recognize and honor that many diverse communities make up the community of Riverside. These communities may have specific needs.

- Address and respond to all groups in the community and consider for example: geographic communities, age, ethnicity, language
- Reduce barriers and increase access
- Find community gatekeepers and request their involvement



As programs are designed and implemented the City's goals remain consistent with achieving outcomes that advance strong, equitable growth and sustainability, including economic and racial equity. Tools to advance equity in the city services are underdevelopment, but SLFRF is guided by the Executive Order 13985 - On Advancing Racial Equity and Support for Underserved Communities Through the Federal Government. Additionally, the City is currently in the process to recruit an Equity Officer. This is a new position in the City and testament to the city's commitment to advance equity. Upon recruitment, the Equity Officer will be assessing all ARPA projects to ensure equitable outcomes are can be achieved.

#### Efforts to Design SLFRF Programs:

The city's goal in designing of SLFRF programs citywide is to impact the community to advance resiliency and this is possible only when equity plays a role to assist vulnerable populations.

Awareness: Information that is considered in designing the programs as well as informing the community of these resources include having an understanding of the demographics and using this data to best develop community communications.

According to the US Census Bureau (2021), 46.0% speak a language other than English at home. Additionally, while a pivot to virtual services did take place as a response to the pandemic and avoid interruption in services, it is important to recognize that 95.1% of households have a computer and 89.8% of households have broadband internet subscription, (US Census Bureau).

Social media and other virtual platforms have an increasing role in engaging the community, but a careful consideration of populations that may still prefer other communication sources is important to successful awareness of resources provided by ARPA.

Access & Distribution: To ensure that the community has equitable access to the services made available through ARPA, information was provided in a manner that is easy to understand. Applications for community services are created with simple formatting and utilizing language that is easily understood. When designing programs there is a careful consideration to criteria selection to make these services attainable by community members who often are disproportionately impacted. The use of CDBG Census Tract as a qualifying criteria is an example of this effort when designing programs. This criteria is easily reviewed as generally requires an address look up. Nonprofit organizations were also considered during the design of programs because oftentimes these organizations are volunteer led and there is turnover in these roles. To help ensure that these organizations that most often provide necessary or critical social services to the community, are finding these resources a training program was established. The "Better Together" program has training opportunities and connects organizations with a city liaison to help ensure applications, and recordkeeping is done correctly, efficiently, and ensure success in obtaining necessary resources.

A focus is placed on efforts to raise awareness, access, and distribution. This is going to be accomplished by several efforts including the development of relationships through partnerships, practices, and resources.

Partnerships: Identify community partners to be involved in the recovery efforts. Collaborating and bringing these partnerships together will inspire a thoughtful process to rebuild the community.

- Identify community leaders at all levels, i.e. neighborhood leaders, nonprofit organizations, creative community, faith-based organizations, and education leaders.
- Public safety, i.e. Police and Fire, EOC
- Identifying opportunities to link and foster connections with the committees and subgroups.

*Desired Outcomes:* The City goals and targets for a successful implementation of the ARPA program are in alignment with the abovementioned Envisions Riverside 2025 Strategic Plan and the Riverside Road to Recovery Plan. The projects have a focus in services that are assisting underserved communities, low-income residents, and our senior population who were disproportionately impacted by the pandemic.

#### Implementation of SLFRF Projects

*Goals and targets:* The goal and targets of the ARPA program are aligned and consistent with the Envision Riverside 2025 Strategic Plan and the Riverside Road to Recovery. These plans combined have a focus on response and mitigation; recovery; and sustainability. The programs and projects broadly fall under three main categories: Support to **Community, Business, and Non-profit Organizations**. The ARPA SLFRF funds will be used to build a more sustainable and resilient Riverside to respond to and recover from impacts related to the COVID-19 pandemic health crisis.

The Riverside Road to Recovery framework used in the designing and implementation of ARPA projects includes a community recovery process that allows for flexibility and opportunities to develop programs, plans and initiatives. As we are moving forward in the recovery process there is a need to assess the resources that can help facilitate this process and ensure that the community has equitable resources to recover and remain resilient. By evaluating the situation and identifying what is needed and what resources are available, these identified community needs may be met. It is important to recognize that many communities make up the whole of Riverside. These communities may have shared culture, purpose, and experiences that enrich our region and may have specific needs. As we move forward, we will need to continue to address and respond to all groups in the community being mindful that there may variations that have to be considered to reduce barriers and increase access. The framework also includes developing opportunities and providing resources that empower the community and encourage continuity and stability. As a community, we are having to adjust and by providing resources there is an opportunity to facilitate a successful adjustment to ongoing changes. Some opportunities that may need to be considered include: access to safe and nutritious food, community health and safety resources, education and cultural resources, workforce skills, and childcare support. As we collaborate with community partners to be involved in the recovery efforts, new formed and existing partnerships together will inspire a thoughtful process to rebuild the community.



Equity in Addressing Negative Economic Impacts

|  | Goals  | Outcomes   |
|--|--|--|
| Community, Small Business, and Nonprofit Organizations | <p>Maintain information current and communicate available resources to the community.</p> <p>Perform periodic evaluations of community needs and cultivation of partnerships with service providers.</p> <ul style="list-style-type: none"> <li>○ <i>Things are changing often and it manifests through changing needs in the community, so it is important to stay current and identify areas of need.</i></li> </ul> <p>Establish a network for nonprofit organizations that provide social services to the most vulnerable.</p> <ul style="list-style-type: none"> <li>○ <i>During these times of need we have seen several organizations respond to the needs of the community by organizing food, diapers, and other needed supplies for distributions in the community.</i></li> </ul> | <p>Resources are being updated to be available on the City’s ARPA web page that include information on childcare services, senior resources, food distribution, and health and wellness resources to list a few.</p> <p>Currently developing an updated community survey to assess how the community is doing now in terms of overall well-being and accessing ARPA resources.</p> <p>The “Better Together” nonprofit training series has been successful to for dissemination of important information but has also created an opportunity to foster partnerships within the community to ensure that all communities are addressed as programs are designed.</p> |

*\*The project inventory will include outcomes for those programs that have commence.*

**Community Engagement**

The City is currently working on developing a citywide Community Engagement Plan to implement efforts for an equitable engagement with community. Upon adoption of the plan and toolkit, the City will utilize these tools to further efforts for equitable engagement with the community.

For ARPA SLFRF, the community will have ongoing opportunities to participate and provide comments, feedback, and input in several ways including but not limited to:

- City Council meetings
- Community surveys
- Community meetings and events
- Email correspondence
- Community based organizations partners
- Information available on dedicated ARPA web page
- In person feedback at community facilities

The expenditure plan for the first tranche of funding was developed with input from community surveys. Two community surveys have served as tools to assess needs in the community. The two surveys are the CARES Act community survey that guided the distribution of funds for services and the Riverside Road to Recovery community survey. These two surveys indicated

the community's priorities in terms of response and recovery. Below is an overview of the two surveys.

| <b>Riverside Road to Recovery<br/>CARES Act Community Survey Results</b>  |
|---|
| Ranking of potential areas of need for the community <ul style="list-style-type: none"><li>– Food Assistance</li><li>– Childcare Assistance</li><li>– K-12 Distance Learning</li><li>– Rental Assistance</li><li>– Small Business Assistance</li><li>– Affordable Housing</li><li>– Health/Mental Health</li><li>– Business and nonprofit support*</li></ul> <p><i>At the conclusion of CARES funded programs, the abovementioned areas continued to express need</i></p> <p><i>*Riverside Road to Recovery</i></p> |

The community engagement will focus on promoting and facilitating community vitality and social connection.

*Promote and facilitate Community Vitality:* Developing opportunities and providing resources that empower the community and encourage continuity and stability within the community to adjust and change with success. Obtaining input from the community to better respond to:

- Employment opportunity and training for new skills and knowledge
- Accessible and affordable temporary and permanent housing
- Access to safe and nutritious food
- Community health and safety resources
- Education and cultural resources
- Diversify resources to advocate for more equitable forms of resource distributions

*Social Connection:* Fostering social networks of support within the community will enhance the sense of community and increase resiliency and capacity resulting in improved community health, engagement, and enrichment. Obtaining input from the community to better respond to:

- Identification of what activities, programs, and resources encourage community resiliency
- Fostering the return to social integration with others in a manner that is safe and reduces risks
- Strengthening social capital and sense of community



## Labor Practices

The City of Riverside will continue to implement workforce practices on any infrastructure projects being pursued using strong labor standards to promote effective and efficient delivery of high-quality while also supporting the economic recovery through strong employment opportunities for workers.

An example of these practices includes those from the Public Works Department listed below but are not limited to:

1. Prevailing Wages;
2. Competitive Bid Process with the lowest responsible bidder receiving the project;
3. Projects support the City's Strategic Priorities and Five Cross-Cutting Threads to benefit communities across the City; and/or
4. The City employs engineering and construction management staff to design and construct high-quality infrastructure projects.

## Use of Evidence

The City may use funds for evidence-based interventions. The City will evaluate programs to ensure accountability and identify opportunities to improve them moving forward. Programs will be evaluated and standards to evaluate the program will ensure accuracy and equity. The City is developing an overall approach for using evidence and evaluation that is specific to approved programs, services and/or collaborations. The City is currently in the process of selecting a consultant to assist in the administration of the ARPA program and further development of an evaluation plan.

## Performance Report

As projects are implemented, methods for evaluation will be set and applied to each project. Programmatic data will be collected at the project level based on expenditure categories and data that will help in designing programs in the future that will support resiliency in the community. The information on the projects will also be available on the ARPA webpage upon contracting with an engagement platform provider. The project inventory provides an overview for each project and status of the project.

### PROJECT INVENTORY

| First Allocation Projects |  |
|---------------------------|--|
| 1-01                      | <b>Vaccination Site</b><br><br><b>Funding Amount: \$11,250</b><br><b>Project Expenditure Category: 1.1 Covid-19 Vaccination</b><br><br><b>Project Overview, Status, &amp; Performance:</b> City-owned facility is the site of a community vaccination clinic. Because this facility has been committed for this use, there is a loss of revenue as a result. The funding is for the lease of the vaccination site and this vaccination clinic is managed by the Riverside County |

|      |   |
|------|---|
|      | <p>Department of Health and will provide vaccinations for residents of the City of Riverside. There is a public health benefit to the general public.</p>   |
| 1-02 | <p><b>Mental Health Support</b></p> <p><b>Funding Amount: \$450,000</b><br/> <b>Project Expenditure Category: 1.12 Mental Health Services</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Mental health has been impacted by the pandemic. The CDC recently conducted some studies to raise awareness of the pandemic's impacts on children and teens. These studies found an increase in hospital visits increased due to mental health issues.<sup>1</sup></p> <p>The Riverside Public Library is a community hub that is open to the general public and makes resources available within neighborhoods. The Library will host a Mental Health Resource Hub that provides services, counseling, programs in various languages at no cost or reduced cost to residents facing mental health issues. This program is being designed to allow for City partnership between internal departments and local nonprofits. This resource hub can be used by community at large and have focus areas that target highest needs populations, i.e. families, youth, homeless population, etc. Potential partners may include health providers and related nonprofit organizations.</p> <p>This project is in the design phase and may be available in Fall/Winter 2022.</p> |
| 1-03 | <p><b>EOC Ventilation Upgrade &amp; Situational Awareness</b></p> <p><b>Funding Amount: \$50,000</b><br/> <b>Project Expenditure Category: 1.14 Other Public Health Services</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> This project is a multi-phase project. Phase I: Ventilation Upgrade. Future phases include remodel EOC layout to provide enhanced capabilities, COVID/Pandemic safe working conditions, ADA accessibility, Upgrade EOC audio/video situational awareness system, and improve ventilation system. A resilient community requires emergency service resources to be maintained and prepared for emergencies. Initial improvements to the EOC will ensure continued response. The second allocation will include second phase of improvements that will build on the initial improvements and ensure response is conducted in a safe environment with no interruption in service</p> <p>This project is in design phase.</p>   |
| 1-04 | <p><b>Enhanced Sanitization Services</b></p> <p><b>Funding Amount: \$575,000</b><br/> <b>Project Expenditure Category: 1.4 Prevention in Congregate Settings</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> This project is a COVID-19 infection prevention measure and includes daily disinfectant teams to sanitize high touch services to prevent spread of COVID-19, and reactive deep cleaning after notification of confirmed COVID-19 infection(s) at City Hall. City Hall is a public</p>   |

|             |   |
|-------------|---|
|             | <p>facility with areas open to the general public. This facility and other public facilities have onsite employees that provide services to the public.</p> <p>This project is ongoing.</p>   |
| <b>1-05</b> | <p><b>Riverside Small and Micro-Business Grant</b></p> <p><b>Funding Amount: \$6,000,000</b><br/> <b>Project Expenditure Category: 2.29 Loans or Grants to Mitigate Financial Hardship</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> This project is being designed to provide economic support by infusing recovery capital into the most impacted sectors of the business community with improvements to previous programs eligibility, application process, funding structure, and marketing.</p> <p>Areas of focus include:</p> <ol style="list-style-type: none"> <li>1) Size: small and micro enterprises, which comprise nearly 70% of Riverside’s business community and account for over 32% of local employment</li> <li>2) Industry: local retail, restaurants, tourism, and personal and professional services were among the most impacted by the pandemic</li> <li>3) Underserved Communities: targeting businesses that represent disadvantaged communities to ensure an equitable recovery</li> <li>4) Local Farms: many local farmers experienced negative economic impacts when restaurants and industrial buyers sheltered in place and when employees became sick with Covid-19</li> <li>5) Start-ups and street vendors.</li> </ol> <p>This program is currently under design. The Request for Proposals (RFP) process in underway. The program may be available Fall/Winter of 2022.</p> |
| <b>1-06</b> | <p><b>Business Security Match Program</b></p> <p><b>Funding Amount: \$1,000,000</b><br/> <b>Project Expenditure Category: 2.29 Loans or Grants to Mitigate Financial Hardship</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> The business security program in collaboration with the Police Department will assist business with security practices and resources to ensure impacted sectors of business can recover and continue to provide services in a secured environment.</p> <p>This program is currently under design. The Request for Proposals (RFP) process in underway. The program may be available Fall/Winter of 2022.</p>   |
| <b>1-07</b> | <p><b>Senior Food Delivery</b></p> <p><b>Funding Amount: \$130,000</b><br/> <b>Project Expenditure Category: 2.1 Household Assistance: Food Programs</b></p>  |

|      |  |
|------|--|
|      | <p><b>Project Overview, Status, &amp; Performance:</b> This program will provide bi-weekly delivery of nutritious food to participating seniors. Recipients will be up to 600 seniors receiving public assistance, residing in qualifying census tracts, or are homebound.</p> <p>This program is currently under design. The program may be available Fall 2022.</p>  |
| 1-08 | <p><b>Food Rescue &amp; Food Waste Prevention</b></p> <p><b>Funding Amount: \$350,000</b><br/> <b>Project Expenditure Category: 2.1 Household Assistance: Food Programs</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Partnership opportunity for oversight and coordination of weekly food rescue responsibilities for coordination of food rescue activities with donors and recipients to deliver rescued food to pantry partners prior to their distribution days.</p> <p>This program is currently under design. The program may be available Winter 2022.</p>   |
| 1-09 | <p><b>Community Food Services for Seniors and Teens</b></p> <p><b>Funding Amount: \$2,000,000</b><br/> <b>Project Expenditure Category: 2.1 Household Assistance: Food Programs</b></p> <p><b>Project Overview, Status, &amp; Performance:</b><br/> This program will provide meals to seniors and teens at Community Centers that meet qualifying criteria or reside in qualifying census tracts. The free meals programs include:</p> <ol style="list-style-type: none"> <li>1. Senior Grad and Go. Provide hot meals to seniors four times a week for four (4) years</li> <li>2. Senior Food Commodity Boxes. Provide bi-weekly food boxes of fresh produce/snacks to seniors</li> <li>3. Teen Food Commodity Boxes. Provide bi-weekly food boxes of fresh produce/snacks to homeless teens</li> <li>4. Teen Hot Meal Express. Provide hot meals to teens (Project BRIDGE, homeless, at-risk) four times a week</li> <li>5. Friendly Stars Food Commodity Boxes. Provide bi-weekly food boxes of fresh produce/snacks to participants</li> </ol> <p>This project started July 2022. Data is currently being collected. Evaluation of program will follow.</p> |
| 1-10 | <p><b>Nonprofit Development Program</b></p> <p><b>Funding Amount: \$240,000</b><br/> <b>Project Expenditure Category: 2.34 Assistance to Impacted Non Profit Organizations</b></p>   |



**Project Overview, Status, & Performance:** Educational and technical workshops to provide training to non-profits in areas of fundraising, donor development, boards, marketing, etc. to help with development of sustainability for organizations. Preparation for submittal of proposals to city for program funding.

This program is currently under design and will expand the “Better Together” training series. The program may be available Fall 2022.

**1-11 Nonprofit Grant Support**

**Funding Amount: \$2,000,000**  
**Project Expenditure Category: 2.34 Assistance to Impacted Non Profit Organizations**

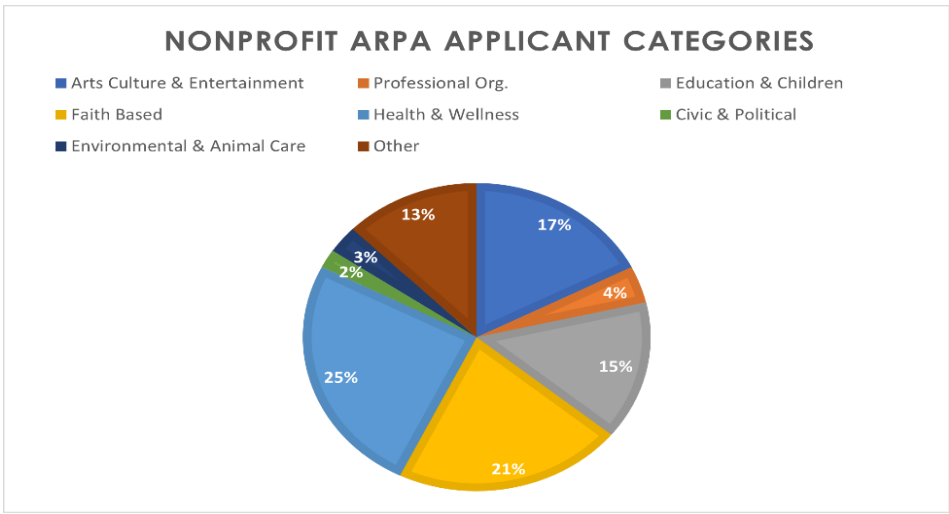
**Project Overview, Status, & Performance:** Grant program to support nonprofit organizations. This program is available for one year.

This grant program for nonprofits: 501(c)3 as defined by the interim rule will include:

1. Community Organizations
2. Food Pantries
3. Performing Arts

Grants may be used for a variety of expenditures including, but not limited to: special event mitigation and prevention support; equipment, supplies, products, signage, etc. at events to help mitigate the spread of COVID-19 (e.g. hand sanitizer, sinks, signage for mask wearing, masks, etc.; mitigate interruption of services to the community; and economic hardships.

This program is currently underway. There are 101 nonprofit organizations that have been approved to receive funding to continue with their programs and services.



|                    |  |
|--------------------|--|
|                    |  |
| <p><b>1-12</b></p> | <p><b>Essential Agriculture Workforce Development and Job Skills Training Scholarships &amp; Workforce Programming Support</b></p> <p><b>Funding Amount: \$550,000</b><br/> <b>Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> This project will provide scholarships to populations who experience negative economic impact for workforce and job training programs - specifically in agriculture - to increase skills while simultaneously contributing to increasing food production to build food resiliency. The program will provide funding to workforce and job skills programs to enable their operations to provide job and workforce training.</p> <p>This project is currently in design phase. The program may be available Fall/Winter of 2022.</p>  |
| <p><b>1-13</b></p> | <p><b>At-Risk Teen Wellness Classes</b></p> <p><b>Funding Amount: \$450,000</b><br/> <b>Project Expenditure Category: 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Provide instruction on wellness, mental health, for teens most impacted by the pandemic. Funding will be used for instructors and class materials. This program will supporting the public health response by providing services to address behavior healthcare needs exacerbated by the pandemic. Serving the hardest hit communities and families: funding for community violence intervention programs, providing additional resources to high-poverty school districts (RUSD/AUSD) and offering educational services like tutoring or ASP as well as services to address social, emotional and mental health needs.</p> <p>This project is currently in design phase. The program may be available Fall 2022.</p> |
| <p><b>1-14</b></p> | <p><b>Educational, and Health Promoting Recreational and Active Living Programs Scholarships</b></p> <p><b>Funding Amount: \$1,050,000</b><br/> <b>Project Expenditure Category: 1.14 Other Public Health Services</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> The pandemic limited recreation and physically activity and possible engagement in unhealthy eating habits that have burden individuals. Many of these individuals have limited or no access to recreation opportunities and even in situations where these are accessible there may be other barriers to accessing it due financial burden. This program provides for activities to improve health coming out of the pandemic and isolation through</p>   |

|                    |  |
|--------------------|--|
|                    | <p>scholarships to participants meeting qualifying criteria or residing in a qualified census tract. Serving the hardest hit communities and families - providing additional resources to high-poverty school districts (RUSD/AUSD) and offering recreational/educational services as well as services to address social, emotional and mental health needs.</p> <p>Programs are available to residents of all ages. Programs include:</p> <ol style="list-style-type: none"> <li>1. Senior Swim: Scholarship opportunities for seniors to enroll in senior aqua aerobic classes to help combat isolation, increase mobilization and mental health</li> <li>2. Youth Contract Classes: Youth Scholarships to participate in fee based classes ranging from art, dance, cheer, ballet, martial arts, music, special interest, STEM, coding, digital media, and more</li> <li>3. Riverside Arts Academy: Funding for youth scholarships to participate in fee based dance, visual art and music programs at various community centers and instruments/supplies/materials to offer classes</li> <li>4. Youth Sports: Scholarship opportunities for youth to register for youth sports or contract youth sports activities. Studies indicate that during COVID-19, lack of accessibility, socialization and increase in mental health issues.</li> </ol> |
| <p><b>1-15</b></p> | <p><b>Santa Ana River Clean Up and Improvements</b></p> <p><b>Funding Amount: \$1,000,000</b><br/> <b>Project Expenditure Category:</b><br/> <b>2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> This project focuses on cleaning Santa Ana River area including improvements for safe access and added recreational opportunities for the community.</p>  |
| <p><b>1-16</b></p> | <p><b>Bordwell Park</b></p> <p><b>Funding Amount: \$5,000,000</b><br/> <b>Project Expenditure Category:</b><br/> <b>2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Design and construction of a gymnasium at Bordwell Park to expand on public facilities and provide increased recreational and educational opportunities that would serve all residents who wish to utilize them. The gym will be designed with conservation in mind to be as environmentally friendly and energy-efficient as possible. It will also encourage and provide access to physical fitness and health exercise equipment to all park users.</p> <p>This project is currently under design.</p>   |

|                    |   |
|--------------------|---|
| <p><b>1-17</b></p> | <p><b>Project Bridge Program</b></p> <p><b>Funding Amount: \$1,000,000</b><br/> <b>Project Expenditure Category: 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> This program includes Young Offenders and At Risk Teen Wellness Classes for reintegration into society. Funding will provide full program services to teens who are currently on probation- 15 participants (aged 16 to 22 years old at the time of program involvement).</p> <p>This program supports the public health response by providing services to address behavior healthcare needs exacerbated by the pandemic. Serving the hardest hit communities and families: funding for community violence intervention programs, providing additional resources to high-poverty school districts (RUSD/AUSD) and offering educational services like tutoring or ASP as well as services to address social, emotional and mental health needs</p> <p>This project is currently in design phase. The program may be available Fall 2022.</p> |
| <p><b>1-18</b></p> | <p><b>Safe at Your Library</b></p> <p><b>Funding Amount: \$185,000</b><br/> <b>Project Expenditure Category: 1.14 Other Public Health Services</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> The Safe at Your Library project is a host of mitigation efforts to reduce spread of COVID 19 and other illness, ability to limit access to materials that may have potential hazards, safer drinking fountains for community members at libraries and enhanced security and safety through clean exteriors and interiors of each library location. Modifications include the addition of lockable book drops, water bottle filling stations, sanitizing kits for families, and an app based circulation feature for the community to use to checkout materials with their own digital devices.</p> <p>This project is currently in design phase. The program may be available Fall 2022.</p>   |
| <p><b>1-19</b></p> | <p><b>Sparking Knowledge Retention Program</b></p> <p><b>Funding Amount: \$500,000</b><br/> <b>Project Expenditure Category: 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Sparking Knowledge Retention will provide new and continued access to resources to help those 0-12 who have experienced loss in literacy/early learning/academic skills due to impacts of Covid-19 pandemic. Opportunities will be offered on-site at all 8 library locations, via a new Library to You outreach vehicle, and virtually through digital resources. Funding will be used for early learning tablets, HelpNow! online tutoring, story</p>   |



|      |  |
|------|--|
|      | <p>time and phonics kits for checkout, STEM related toys and coding kits for checkout , book giveaways, and an additional virtual learning resource. Successful implementation of this project will increase school readiness skills for children 0-5 and increased school achievement for children 5-12. This will be measured by number of checkouts by customers, number of visitors to outreach van, and number of sessions through virtual resources.</p> <p>This project is currently in design phase. The program may be available Fall 2022.</p>   |
| 1-20 | <p><b>Your Library in Your Neighborhood</b></p> <p><b>Funding Amount: \$345,000</b><br/> <b>Project Expenditure Category: 2.25 Addressing Educational Disparities: Academic, Social, and Emotional Services</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> To make library services more accessible to each resident and ensure a contact-less pickup of materials the Library will install six (6) book lockers positioned at various locations throughout Riverside at parks, community/senior centers, select library locations, and other strategic locations. Community members will be able to request library books to be picked up at any of the lockers throughout the city, staff will deliver the items, and once notified customers will be able to pick up their items at their convenience, without having staff interaction. This will increase access to the Library in a safe way that limits the spread of COVID or other illness.</p> <p>This project is currently in design phase. The program may be available Fall 2022.</p>     |
| 1-21 | <p><b>El Dorado Park Development</b></p> <p><b>Funding Amount: \$1,800,000</b><br/> <b>Project Expenditure Category: 2.22 Strong Healthy Communities: Neighborhood Features that Promote Health and Safety</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Design and construction of new fitness stations, irrigation and planting improvements, playgrounds, LED lighting system, and various site furnishings. This project will add new park facilities &amp; amenities, encourage/provide access to physical fitness &amp; health exercise equipment to all park users, provide irrigation water conservation improvements by removing turf, installing water efficient drip irrigation, and installing a smart controller to substantially reduce the overall use of water. The lighting system will provide additional safety and security with expanded lighting and brightness levels throughout park while reducing overall energy consumption &amp; providing cost savings in perpetuity.</p> <p>This project is currently under design.</p> |
| 1-22 | <p><b>Childcare Support</b></p> <p><b>Funding Amount: \$1,500,000</b><br/> <b>Project Expenditure Category: 2.11 Healthy Childhood Environments: Childcare</b></p>   |

|      |   |
|------|---|
|      | <p><b>Project Overview, Status, &amp; Performance:</b> The pandemic had a significant impact on childcare providers. Many challenges were experienced including operations, childcare accessibility for families, a shift from full-time to part-time needs in care.</p> <p>This project will establish a network of childcare providers in the city to provide childcare services to families that meet establish criteria. Childcare providers enrolled in the network are reimbursed for childcare services provided to these families.</p> <p>To assist with childcare provider capacity a selected partner will assist with a partnership to address immediate needs of the childcare marketplace. These services will be made available in various languages with a focus on ensuring services are diverse and equitable. The program may address provider professional development, software licenses and technology platform with 24/7 dedicated matching support for both parents and providers and parent childcare subsidy programs.</p> <p>This project is currently in design phase. The program may be available Fall 2022.</p>   |
| 1-23 | <p><b>Career Connection Program</b></p> <p><b>Funding Amount: \$500,000</b><br/> <b>Project Expenditure Category: 2.10 Assistance to Unemployed or Underemployed Workers</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Career Connection Hubs in all 8 library locations that encourage workforce development, job seeking, and skill building for those that are transitioning employment opportunities due to COVID. These will be mindful of the emergence of remote workers and the need for space that is comfortable to work. Expanding on successful areas already funded through CARES Act; funds will allow access to laptop kiosks at 6 locations, free printing for all community members, 3D printers, monthly workshops in Spanish, ASL and English, and books/e-resources.</p> <p>These spaces will provide increased employment opportunities and success in finding work for community members who lost work during COVID 19 or need to transition to new employment; and a serene location for those needing to work remotely which allows them to achieve work related goals. Evaluation will be done measuring the number of computer sessions and attendance at trainings.</p> <p>This project is currently in design phase. The program may be available Fall 2022.</p> |
| 1-24 | <p><b>Parkway Community Gardens</b></p> <p><b>Funding Amount: \$500,000</b><br/> <b>Project Expenditure Category: 5.6 Clean Water: Stormwater</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Establish a program and launch several community gardens within city parkways that will serve as stormwater</p>  |

|   |  |
|---|--|
|   | <p>filtration "rain gardens" to treat runoff from impervious surfaces in addition to being a food security lifeline within Riverside's disadvantaged neighborhoods. Program to include community training &amp; partnership.</p> <p>This project is under design and may be implemented in Spring 2023.</p>  |
| <b>1-25</b>   | <p><b>Cybersecurity Infrastructure</b></p> <p><b>Funding Amount: \$400,000</b><br/><b>Project Expenditure Category: 5.21 Broadband: Other Projects</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Replace city's current internet-facing firewalls as they have reached end of life, end of support, and the City will no longer be able to get replacement parts or repair them if they fail.</p> <p>This project is underway and currently in the procurement process.</p>   |
| <b>1-26</b>   | <p><b>Broadband Grants</b></p> <p><b>Funding Amount: \$1,600,000</b><br/><b>Project Expenditure Category: 2.4 Household Assistance: Internet Access Programs</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Provide grants to offset broadband last mile installation cost in underserved areas within the City.</p> <p>This project is in the design phase and may be available in Winter 2022.</p>   |
| <b>Administration of ARPA Program</b>   |  |
| The projects below are for the successful administration of the ARPA program citywide and are in the procurement process. |  |
| <b>1-30</b>   | <p><b>Community Engagement Software Platform</b></p> <p><b>Funding Amount: \$450,000</b><br/><b>Project Expenditure Category: 7.1</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Increase the reach for vital communication with community on actions, programs, and projects that affect health and well-being. This software can assist the city in how quickly we can reach public with crucial information such as vaccination, public health updates, resources and support. This is another tool to help reach difficult populations due to barriers such as work schedules and allow input at a time most convenient for the user. Input from the community is vital to ensure efforts are responsive to identified gaps. This tool will also assist in information communicated to the community on programs available through ARPA funding and could possibly be used to track performance.</p> |

|                    |  |
|--------------------|--|
| <p><b>1-27</b></p> | <p><b>ARPA Grant Administration Software</b></p> <p><b>Funding Amount: \$450,000</b><br/> <b>Project Expenditure Category: 7.1</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Grant management software for the effective administration of federal awards, application of sound management practices, and administration of federal funds in a manner consistent with program objectives and terms and conditions of the award.</p> |
| <p><b>1-28</b></p> | <p><b>Consultant ARPA</b></p> <p><b>Funding Amount: \$450,000</b><br/> <b>Project Expenditure Category:</b></p> <p><b>Project Overview, Status, &amp; Performance:</b> Provide compliance and technical assistance.</p>  |